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The combined power of Capgemini +Salesforce The only constant in today's experience economy is change. The customer journey is much more complex today than ever before, and this is setting a new bar for digital experiences that are distinct, personalized, and intuitive.

In short, customers want it all and they want it now. It is up to brands and organizations to respond to these needs in real time, and this requires a comprehensive digital experience approach.

Success is achievable, but the simple, straightforward strategies that worked just a few years ago are no longer enough to set your business apart. Instead, this new, multifaceted customer journey requires a new, multifaceted approach. Every aspect of this new approach must work in unison toward the goal of guiding each consumer on their own, personalized journey.

From this standpoint, success requires so much more than just a gorgeous website design or the flashiest technology. It demands a smart, thoughtful approach to design – combined with a carefully constructed, comprehensive customer experience strategy. When a deep understanding of your customers is combined with an iterative approach to experience excellence, the results can be transformative.

With unmatched Salesforce expertise and experience, Capgemini knows exactly how to deliver transformative digital experience solutions. Our unique value-centric delivery processes deliver quick-win results and continuous, progressive ROI growth. Capgemini and Salesforce foster a creative, entrepreneurial approach to your business, developing solutions in conjunction with your business goals, and not ours. We do this through uniting expert strategists, analysts, and designers to support this crucial mission.

To show you what we mean, this comprehensive Lookbook illustrates how our focus on design and strategy drives tangible, repeatable, and transformative results for our clients.

In everything we do, we believe that results matter more than promises. Capgemini ensures your business is on the right path to realize the full potential of your unique brand and optimize on your successes. As you read through these success stories, we hope the designs and strategies we present here will both inspire you and spark creativity to help you envision what your own customer journeys could look like. When you're ready to talk with us, we're here for you.

tarte

The challenge

Create a digital experience that mimics the in-store shopping experience – where it's easy for customers to explore product collections, try out new shades and color palettes, and learn new product tips and techniques from store professionals.

The solution

Capgemini designed customized guided selling capabilities – including kit builders and product finders – that enhance personalization and drive conversion across channels.

A new "My Account" page enables users to set their own preferences, which in turn generates more relevant product suggestions for the user. Account owners can also set purchase and communication preferences, so their entire shopping experience is tailored.

To engage busy consumers on the go, the complex interactive functionality is responsively designed and scales down to smaller screens on mobile devices.

Gorgeous imagery, product video tutorials, and user-generated content now tell a visual story across product collections and enable Tarte Cosmetics to highlight their key brand messages.

The result

The new customer-centric, interactive online shopping experience received the coveted Gartner L2 Digital IQ "Genius" Status. The project also received a 2018 Communicator Award for Excellence.

Technologies leveraged





Enable new parents to easily educate themselves on the multiple options available in each product category, so they can choose the products that best fit their unique lifestyle needs.

The solution

Capgemini created a dynamic visual mix of general, educational, and product-specific content that looks more like a high-end magazine than a website. The site's new, intuitive layout engages visitors along every step of their shopping journey.

Capgemini redesigned the PDPs (product detail pages) so the pages are functional as well as fashionable: every design is fully shoppable, allowing customers to filter products by color, collection, and other variables.

Customized guided selling capabilities and cleaner website navigation make it exceptionally easy for customers to browse, learn, and explore along their path to purchase.

The result

Mobile sales have increased 30%, and the website won the prestigious Horizon Interactive "Best in Category" Award. The project also received a 2018 Communicator Award – Distinction.

Since launch, revenue has increased 35% and AOV (average order value) is up 33% due to a more engaging customer journey and overall experience.

Technologies leveraged



Salesforce Commerce Cloud



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Bring the iconic Build-A-Bear in-store experience to life with a visual design and intuitive UX that would appeal to kids and adults alike.

The solution

Capgemini designed specific paths to guide the customer on their own unique buying journey that captures all the magic of the traditional Build-A-Bear shopping experience.

Endless customization options within "The Bear Builder" ensures that customers are only limited by their own imaginations. With this new functionality, visitors can even personalize their furry friend with sounds, scents, clothing, and accessories. The process concludes with a "heart ceremony," where shoppers select a heart for their stuffed animal and are then prompted through sound and animation to make a wish, similar to the in-store experience.

The new experience is easy for adults, parents, and grandparents to navigate but also fun for kids to explore and discover.

The result

Build-A-Bear now has a flexible, scalable solution to drive innovation and growth for many years to come. The result is a digital experience that is playful, emotional, engaging, and memorable. Online shoppers can be immersed in the positivity and love that makes the brand so special. The project received a 2018 Communicator Award – Distinction.

Technologies leveraged





HIBBETT SPORTS

The challenge

Build a brand new, premier digital experience to open up a new channel of opportunity and growth. The website would need to integrate with the existing loyalty program and POS (Point of Sale) system and also support the company's many popular product vendors.

The solution

Capgemini built a completely customized, visually stunning, mobile-responsive digital experience for Hibbett Sports. Rich PDPs (product detail pages) include 360-degree product views, videos, questions and answers, ratings and reviews and True Fit; the pages even include user-generated content curated from social media.

A new Launch Calendar showcases upcoming footwear releases. Customers can place digital orders the second a new shoe drops, or they can find the nearest retail store supporting the launch.

The new website includes a fully customized Buy Online, Pickup in Store (BOPIS) and Reserve Online, Pick-up in Store (ROPIS) experience. Customers can pick-up items at a local retail store, reserve multiple items with no obligation to purchase, or even authorize someone else to pick up items on their behalf. These efforts successfully bridged the overall offline and online customer experience.

The result

The new website has generated a 62.2% increase in eCommerce sales, with online revenue now comprising 8.8% of total company revenue. The project received a 2018 Communicator Award – Distinction.

Technologies leveraged







Held back by a static platform, dated design, and severely limited dataanalysis capabilities, NYDJ needed to transform its digital business if it was to accomplish its ambitious goals for growth.

The solution

New full-width imagery, optimized product pages, and seamless content transitions give NYDJ the ability to engage shoppers like never before.

NYDJ's digital transformation wasn't just about building a new site. It was about centralizing customer data and personalizing each experience to ensure every shopper could easily find the perfect pair of jeans. To accomplish this, Capgemini implemented Salesforce Marketing Cloud, and seamlessly integrated it with Salesforce Commerce Cloud and Service Cloud.

These integrations leveraged two key pieces of functionality from Capgemini's Unified Retail Accelerator. The Unified Profile Center creates a singular customer data record that collects inputs throughout a customer's journey whether they interact with NYDJ via email, website, telephone, or in stores. Then, Responsive Transactional Email capabilities ensure that the brand's communications look fresh and engaging in customer inboxes.

The result

NYDJ can now glean insights on customer behavior, deploy relevant content to every shopper, and serve them in an expedient and personal manner. Conversion has grown 22%, and organic traffic and revenue are up 11% and 33% respectively.

Technologies leveraged



Salesforce Commerce Cloud



Salesforce Marketing Cloud



Salesforce Service Cloud



elf

The challenge

With over five million Instagram followers, the beauty leader wanted to reinvent its digital experience to enhance digital sales and create a more engaging environment for its tech-native customers.

The solution

Capgemini designed a fresh, modern, on-brand digital experience aligned with e.l.f.'s vision. The best-in-class, mobile-first design enabled e.l.f. to showcase products and content in a modern, clean, and engaging layout.

Optimized product listing pages place bold imagery on center stage. Next to product photos, a fully integrated swatch selector enables shoppers to see differences in makeup shades.

Capgemini then implemented the new, mobile-optimized site design on Salesforce Commerce Cloud. The platform's scalability ensures that the new e.l.f. experience can perform during seasonal traffic spikes and grow along with the brand's robust mobile business.

The result

The integration of Salesforce clouds has enabled the brand t personalize content launch a robust loyalty program, and engage with customers on a deeper level than ever before. Conversion rate is up 48% and digital revenue has grown 37% since launch.

Technologies leveraged



Salesforce Commerce Cloud

Salesforce Marketing Cloud



Salesforce Service Cloud





Hotel Chocolat wanted to consolidate several disparate properties onto a best-in-class platform to provide a single, unified experience to its customers.

The solution

To unify the brand's distinct digital properties, Capgemini built a master, multi-site architecture on Salesforce Commerce Cloud, designed to easily scale to support growth and innovation.

The new hotelchocolat.com allows shoppers to access Gifting, Subscription, Café and Restaurant, and Hotel sites from one central location, and seamlessly navigate from one area to another.

The site also includes a series of unique gifting experiences custombuilt by Capgemini. Shoppers can construct bespoke gift baskets one chocolate at a time, and as they add items, view how "full" their basket is and see total costs in real-time.

The result

The Hotel Chocolat digital experience engages shoppers with stunning design and detailed information on every piece of chocolate. Since launch, conversion rates have increased 16% site-wide, and mobile devices are now the leading source of traffic to the site.

Technologies leveraged







The digital PGA TOUR Superstore experience did not live up to its impressive brick-and-mortar counterpart.

The solution

After receiving the new mobile-first designs from the creative teams, the Capgemini Commerce Implementations team then implemented the fully mobile-optimized site on Salesforce Commerce Cloud.

Every golfer needs the perfect set of custom-fitted clubs, so Capgemini design experts built an online tool to enable shoppers to customize their clubs' handedness, loft, shafts, and flex online.

Club fitting is such a large part of the PGA TOUR Superstore experience, so Capgemini built two solutions that bring this to life online. The first, Custom Quotes, enables customers to buy their clubs online after an in-store fitting and then the clubs are delivered right to the customer's door. Second, Capgemini developed a Custom Club tool that lets shoppers digitally customize, quote, and purchase their custom clubs.

The result

Moving to this more engaging digital experience has driven incredibl results since launch. The brand's eCommerce business is up 40 to 50%, and brick-and-mortar sales are up a robust 25 to 30% as well.

Technologies leveraged





Customer experience trends and recommendations

Over the last several years, a series of major shifts in the digital landscape have redefined the customer experience – and we expect this rapid pace of change to only accelerate.

We've pulled together a list of valuable insights and recommendations to map out what you'll need to know to be prepared and succeed.

Emerging technologies

We believe three technology developments will play a major role in defining the breakaway winners in today's demanding marketplace.

1. Voice shopping

Why type when you can talk? This year, \$2 billion in sales will be generated across the U.S. and U.K. via voice shopping. That is predicted to reach \$40 billion in just three short years, and 50% of all search will be voice searches by 2020.

Driving this trend are younger, more affluent consumers – particularly if they have children. This group already uses voice to purchase standalone, lower-value, and commoditized items such as groceries, electronics, and entertainment.

How do brands and retailers capitalize on this trend? For some, Alexalike capabilities may be in order. For example, a laundry detergent manufacturer may strike gold with a simple stain removal skill ("Alexa, how do I get grass stains out of my shirt?"). For others, in-store guided selling – such as kiosks with iPads – may help facilitate ROPO (research online, purchase offline) buyers. Ultimately, this new technology presents opportunities to get creative and blur the lines between digital and physical channels even further.

- Insight: Voice commerce is rising fast in the U.S. and Europe.
- **Recommendation:** Make sure your content is optimized for voice search.

2. Machine learning and predictive data

While B2B brands have already embraced machine learning and artificial intelligence, B2C brands and retailers have been reluctant to fully jump in. We believe that will change in the year ahead.

With machine learning comes the promise of truly predictive data that companies can use to drive smarter, more accurate, and timelier decisions across all aspects of their digital and in-store operations. Typically, the obstacle here is not a lack of data, but rather that the data is locked up in silos and unable to be easily accessed by the people who need it. Additionally, many companies will find they'll need to invest in the capabilities for wrangling these vast amounts of data so that actionable insights can be identified. Platforms such as Tableau and Hadoop can help bring sense and order to this data with a self-service approach that enables each team to get the information it needs to make different types of decisions.

- Insight: Predictive data can transform the way decisions are made.
- **Recommendation:** Be prepared to invest more in data visualization tools and your staff's analytical capabilities.

3. Headless commerce

As brands and retailers seek to create even more seamless customer journeys that stretch across devices, headless commerce will emerge as a major factor enabling agile, omnichannel strategies.

Headless commerce is a relatively new approach to organizing back-end data architecture and content management, where product-related data and content is separated from the front-end experience. Traditionally, this information is directly connected to the eCommerce platform – but with headless commerce, the information is instead packaged into a self-contained "unit" that can be delivered via API to a website, mobile app, Amazon Echo device, an iPad kiosk in a store, etc., without having to redesign the content for each platform.

This eliminates much of the pain of creating a separate omnichannel experience. However, execution of headless commerce requires both a large budget and skill – meaning companies will want to think carefully before jumping into this new technology.

- **Insight:** Consumers are ditching desktop-only search to embrace mobile, voice, and IoT platforms.
- **Recommendation:** Find a partner with experience in headless commerce to create a truly omnichannel approach to commerce.

Important trends

Beyond pure technology plays, brands and retailers need to be mindful of how the landscape is shifting.

1. Big expectations

As technology has become amazingly portable, intuitive, and instantaneous, consumers have been trained to expect the same levels of ease in all aspects of their daily lives.

This has irrevocably transformed the nature of both offline and online shopping. Today's consumer can't be bothered to sit down at their computers to browse products; they want to easily make their purchases from their cell phones, their Amazon Echo devices, or even their IoTconnected appliances. They also expect the same levels of ease with the actual purchase and delivery process. One-click ordering and same-day delivery are quickly becoming the norm. Buying online and picking up in store or having endless aisle functionality available in-store are also becoming critical.

Meeting (let alone exceeding) these big expectations poses real challenges for brands and retailers.

There are design implications: Can customers find what they want quickly and easily? Companies need to pay close attention to their site speed, site architecture, and general user experience on every page.

There are also fulfillment and shipping implications: Is your infrastructure designed to handle capabilities such as BOPIS (buy online, pick-up in store) or ROPO (research online, purchase offline) shopping functionality? Companies must make sure their back-office operations are well thought-out and fully in order.

• Insight: Amazon has set a very high bar for consumer expectations.

• **Recommendation:** Test your website UX and your infrastructure capabilities to ensure you can give your customers what they want, when they want it.

2. The need for control

Consumers are understandably leery of how their personal data is being used – hence the increase in the adoption of ad blockers and resistance to accepting cookies. And yet, consumers also want their digital experiences hyperpersonalized to their unique needs and styles.

Consider that in a recent survey, 42 percent of consumers said they'd like marketers to offer them deals on their mobile phones without collecting their personal data. Another 29 percent wanted to see relevant offers based on their profile while also maintaining their anonymity online.

These are obviously competing factors, and navigating this complexity requires brands and retailers to walk a very fine line.

How can companies design personalized experiences that also give the consumer total control over their experience? This is where a "design + strategy" approach can shine. By carefully building a digital experience that balances function with aspiration, companies can create experiences that truly delight and engage the shopper.

• **Insight:** Consumers want to feel like they are in charge.

• **Recommendation:** Enabling and rewarding customers to create personalized user profiles and preferences is a great place to start.

3. The importance of listening

If any company thinks it already knows what customers want...stop, wait, and listen.

We can't stress this enough: You should never assume you understand your customers. Directly ask customers what they want – and you need to listen fully to their answers.

How? To start, before rolling out any new initiatives, have a robust strategy for user acceptance testing (UAT). Provide plentiful opportunities for product reviews and service comments. Conduct surveys and customer panels. Monitor your industry and product trends.

Your goal is to capture objective data that extends beyond your own experience and assumptions so you can build a validated, accurate strategy.

• **Insight:** Personalization is key.

• **Recommendation:** Take steps to validate every assumption about what your customers truly want.

Ultimately, it's clear that eCommerce will continue to get faster, smarter, and more tailored to the individual consumer. To succeed in this environment will require a true customer-experience-comes-first perspective. The brands and retailers that win will be the ones that look for opportunities to break down their internal silos, integrate technology wisely, and leverage holistic, 360-degree data to drive the innovative, intuitive, and inspirational experiences their customers crave.

This is the philosophy we embrace at Capgemini, and it's served our clients well for decades. Wherever this year takes you, we are ready to help you embrace the trends and technologies we've outlined here, so you can emerge as the undisputed leader in your market.

Simply call us at 312-395-5000 and let's talk.

