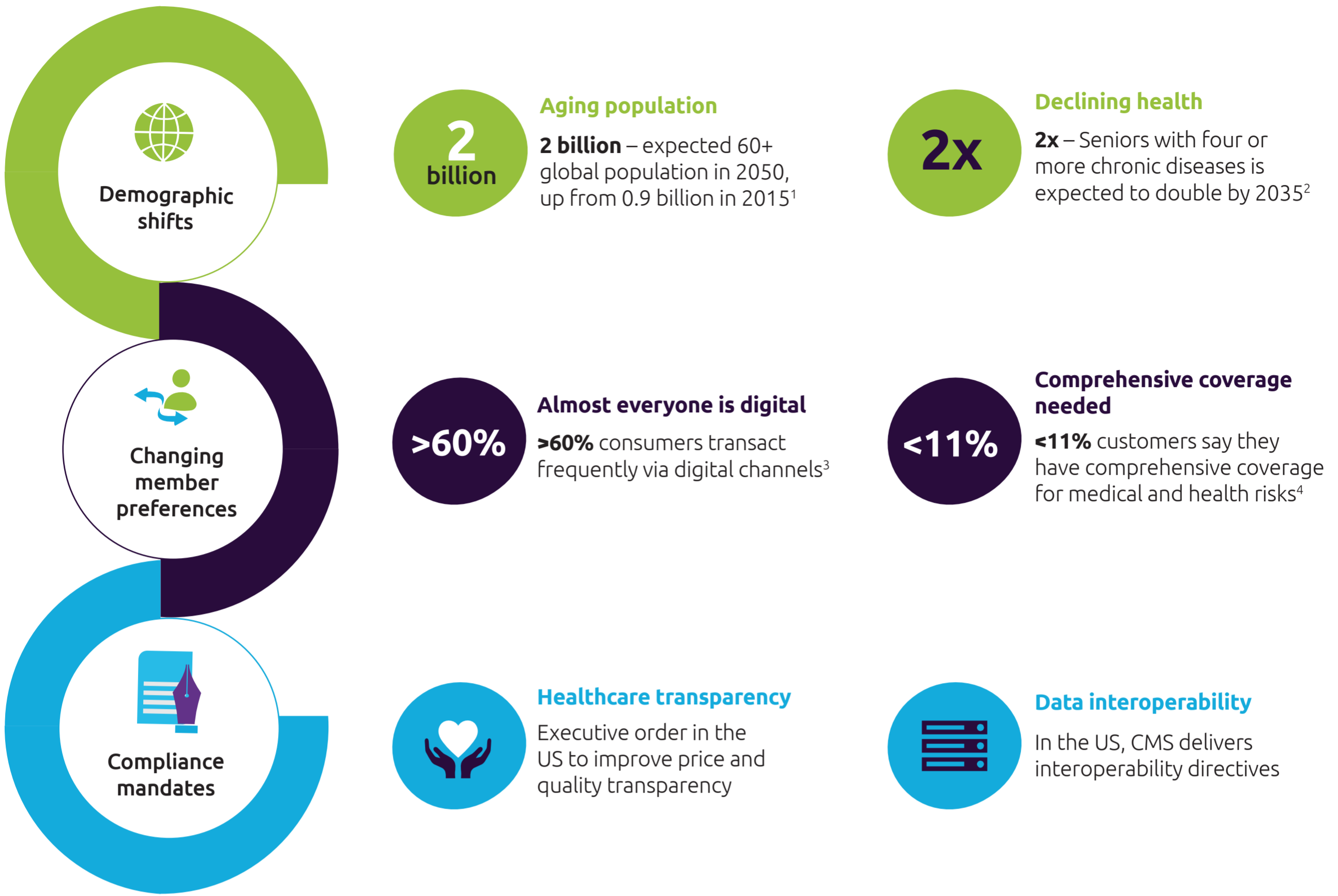
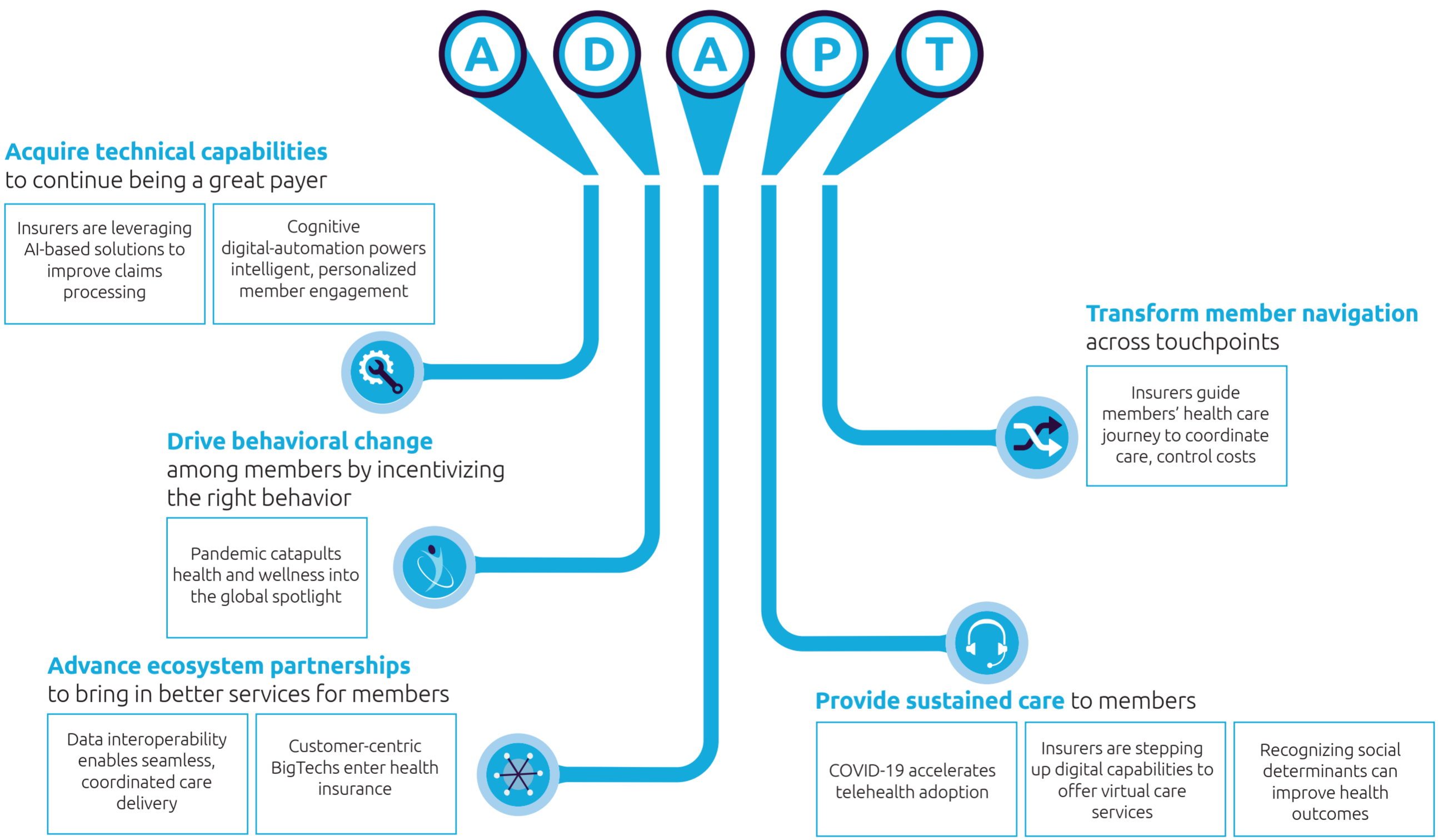


The global pandemic has intensified external pressures on the health insurance industry



Health insurers must pivot fast to ADAPT to market shifts



Future frontrunners will be Inventive Insurers, with advanced capabilities to be more resilient to market shifts



1 – World Health Organization, "Ageing and Health," February 5, 2018
 2 – New York Post, "Humans are living longer — but they're also getting sicker," January 26, 2018
 3 – Cappgemini | Efma, World Insurance Report 2020
 4 – Cappgemini | Efma, World Insurance Report 2019
 5 – BigTechs are technology giants that dominate their respective sectors such as Amazon, Ant Financial, Apple, Facebook, Google, and Tencent