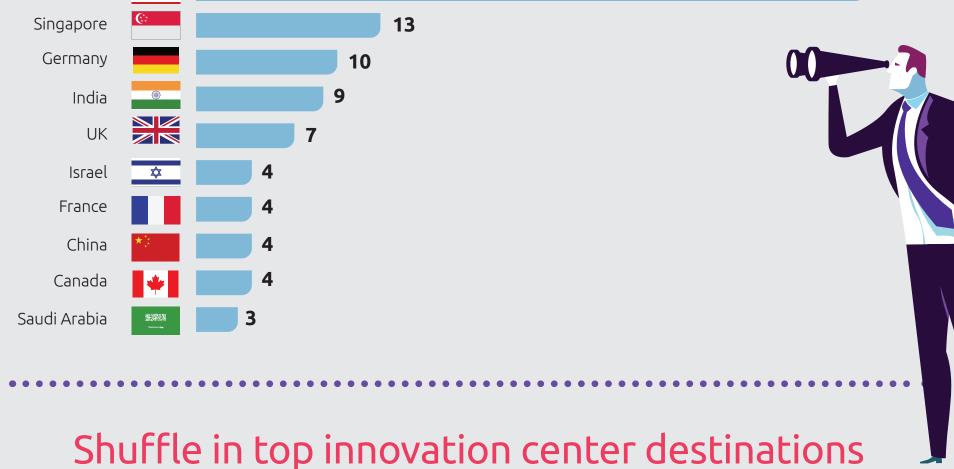


US 13 10

India sustains its strong showing, while

Singapore zooms ahead

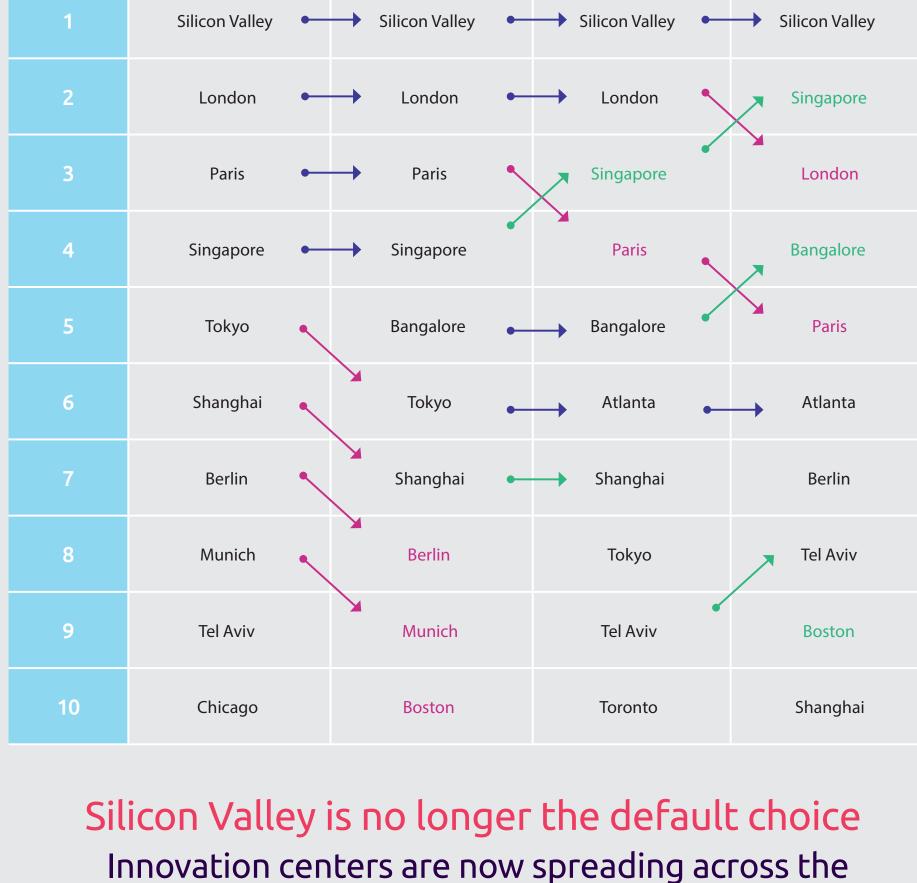
47



Bangalore too moves ahead of Paris to take the 4th position

While Singapore takes the 2nd spot replacing London,

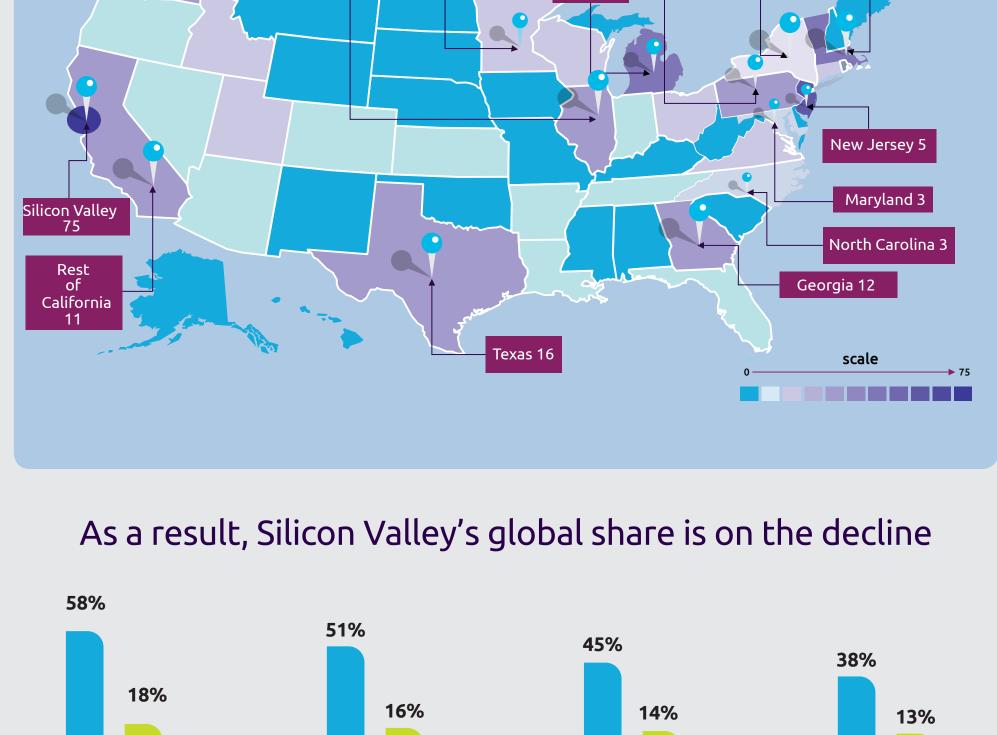
Top 10 In October 2016 In June 2015 In February 2016 **locations**



Washington New York Pennsylvania Massachusetts 9 Illinois 12 Minnesota 3

US, especially to the East Coast

Michigan 9



As a % share of total US innovation centers As a % share of total global innovation centers

Electronics and IT sector have added the highest

number of innovation centers, taking over the top

spot from manufacturing

15

20

Oct-16

18

13

Oct-17

10

Feb-16

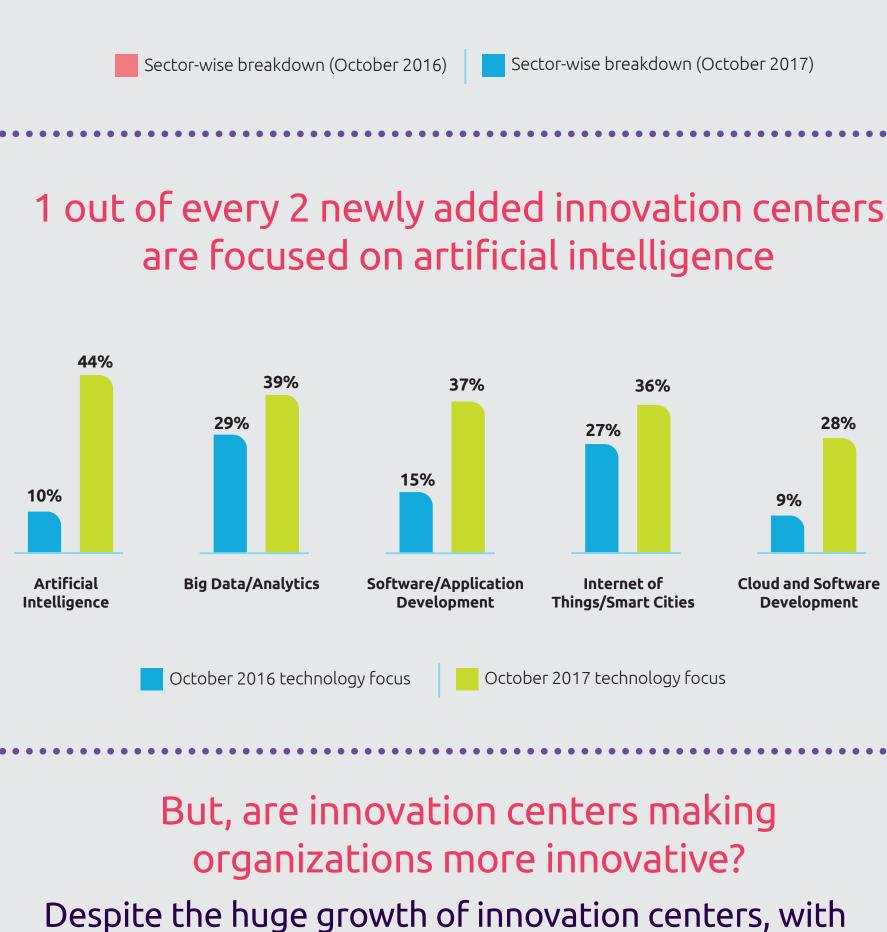
21

Jul-15

26

14

Electronics and IT Automotive Business and Manufacturing Telecom **Financial Services** 5 5 1 1 **Consumer Products Pharmaceuticals** Chemicals **Professional Aviation** and Retail **Services**



an average score 2.4, organizations' overall innovation

maturity is on the lower side

Innovation Maturity

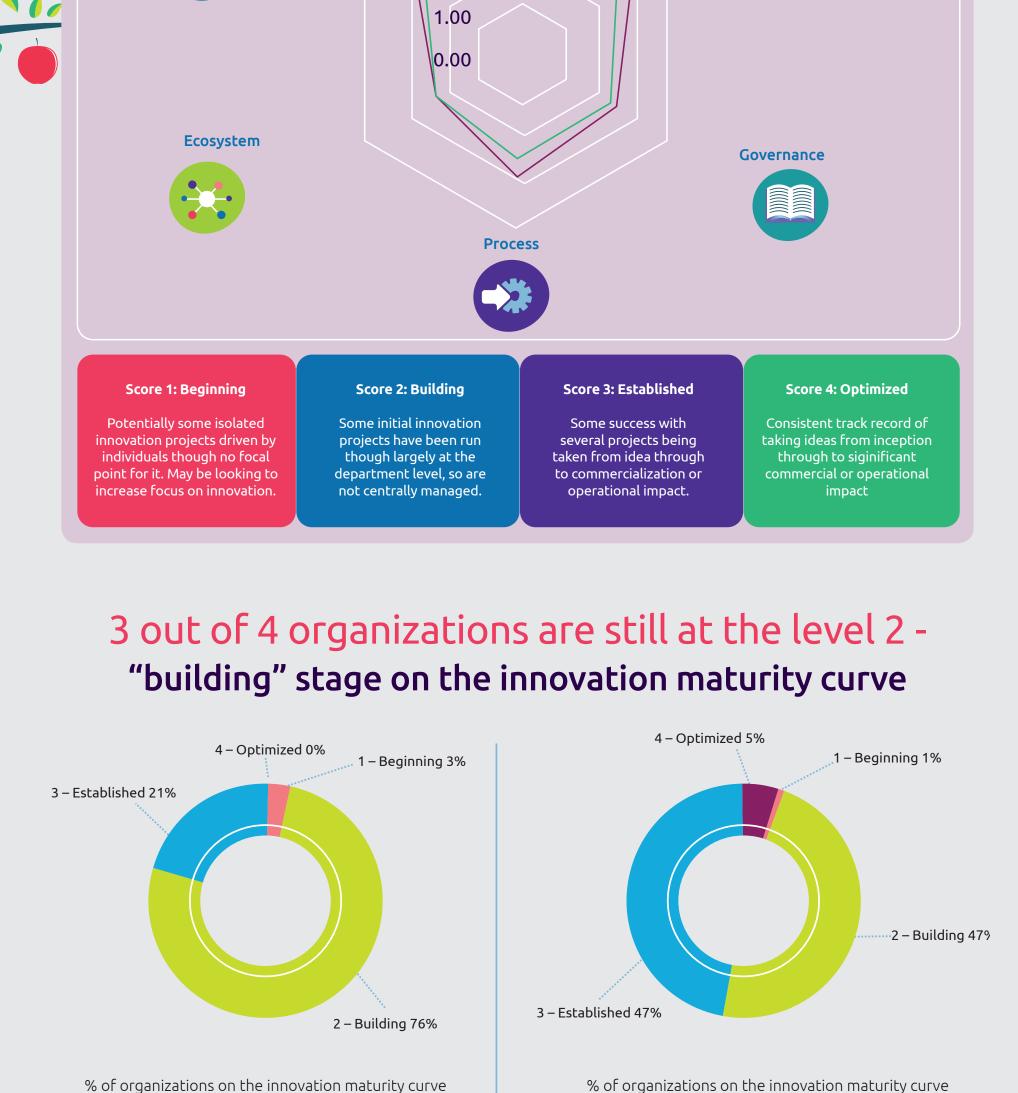
Overall innovation maturity score: Leadership 2.7, All Employees 2.4

Culture

All Employees

4.00 **Environment** Average 3.00 2.00

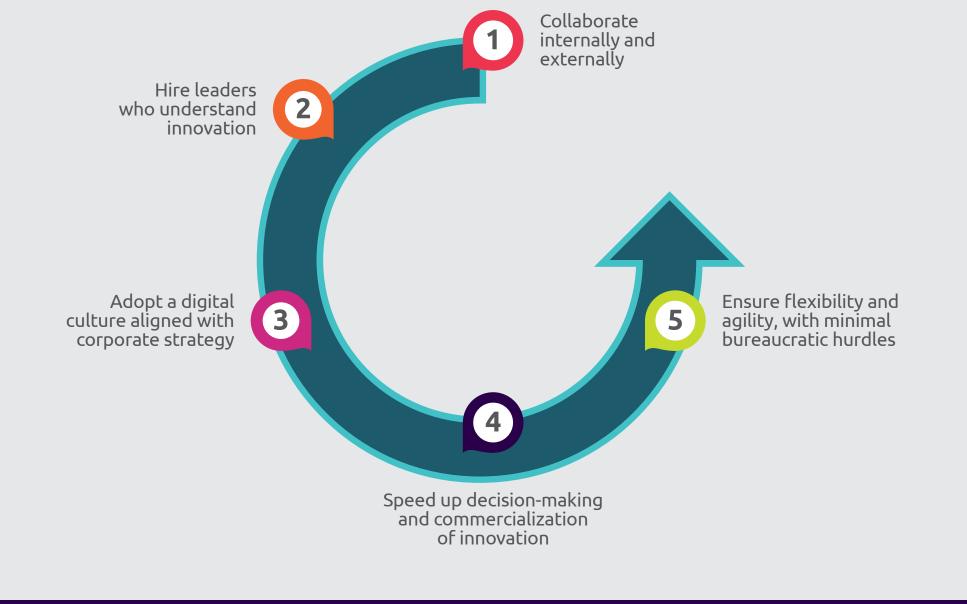
Leadership



How can organizations maximize the outcome from their innovation efforts?

(Leadership view)

(All employees' view)



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