



The Digital Utility Plant



What are digital utility plants?

Plants that highly leverage digital applications across the utility production value chain



Digital utility plants impact all crucial areas of utility production









Equivalent of having 28.6 billion* more trees on earth



Or

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Equivalent of eliminating CO₂ emissions from 133 million** passenger vehicles

Source: Energy Information and Administration (EIA) Database, accessed in June 2017; Capgemini Digital Transformation Institute, digital utilities survey, February-March 2017; Capgemini Digital Transformation Institute analysis

*1 mature tree consumes, on average, 48 pounds or 21.78 kilograms of CO2 per year; **1 passenger vehicle emits, on average, 4.7 metric ton CO2 in a year: source United States Environmental Protection Agency Website, accessed June 2017.

Note:

To understand the impact of digital plants on global CO2 emissions related to power generation, we have applied our insights from survey data on the following data set provided by the US Energy Information and Administration (EIA).

- 1. The predicted share of electricity to be produced worldwide by fossil fuel
- 2. Average heat rate for each type of fuel (measurement of fuel that needs to be burnt to produce a unit of energy): natural gas -7.9 million BTU/MWh; coal – 10.5 million BTU/MWh; petroleum – 10.7 million BTU/MWh.
- 3. Emission rate for each type of fossil fuel: natural gas-53.05 kg/million BTU (0.42 metric tons/MWh); coal-95.35 kg/million BTU (1.00 metric ton/MWh); petroleum-73.16 kg/million BTU (0.78 metric tons/MWh

Across the world, digital plants have generated a lot of enthusiasm among utility players

Adoption: Europe and US are the early adopters while India and China plan to catch up



Investment : Digital plant initiatives have been seeing aggressive investments over last five years



Percentage of 2015's revenue invested over the last five years

Source: Capgemini Digital Transformation Institute, digital utilities survey, February-March 2017

However, utility companies' lack of digital maturity in operation hinders the success of digital plant initiatives

Digital Masters, utilities with higher digital maturity, will see much better improvements in crucial cost items

But, only 8% utility companies are Digital Masters in operations while 73% are Beginners at the moment



Source: Capgemini Digital Transformation Institute, digital utilities survey, February-Marczh 2017; Capgemini Digital Transformation Institute analysis

How can utility companies increase their digital maturity to realize full potential of digital plants?

Beginners

- Use business case analysis to see and prioritize digital plant initiatives, taking organizations strategic goals into account
- Perform proof-of-concepts to identify most appropriate technologies and applications
- Set up an effective governance process to track the benefits

Source: Capgemini Digital Transformation Institute analysis

Conservatives

- Go for a holistic transformation rather than point technology solutions
- Chalk out a strategic investment plan to scale up the digital plant initiatives

Fashionistas

- Synchronize the digital efforts by engaging the leadership to drive the initiative from the top
- Develop and nurture skills among employees to make the most out of digital plants

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Know more here:

https://www.capgemini.com/resources/ the-digital-utility-plant-unlocking-value-from-the-digitization-of-production/