

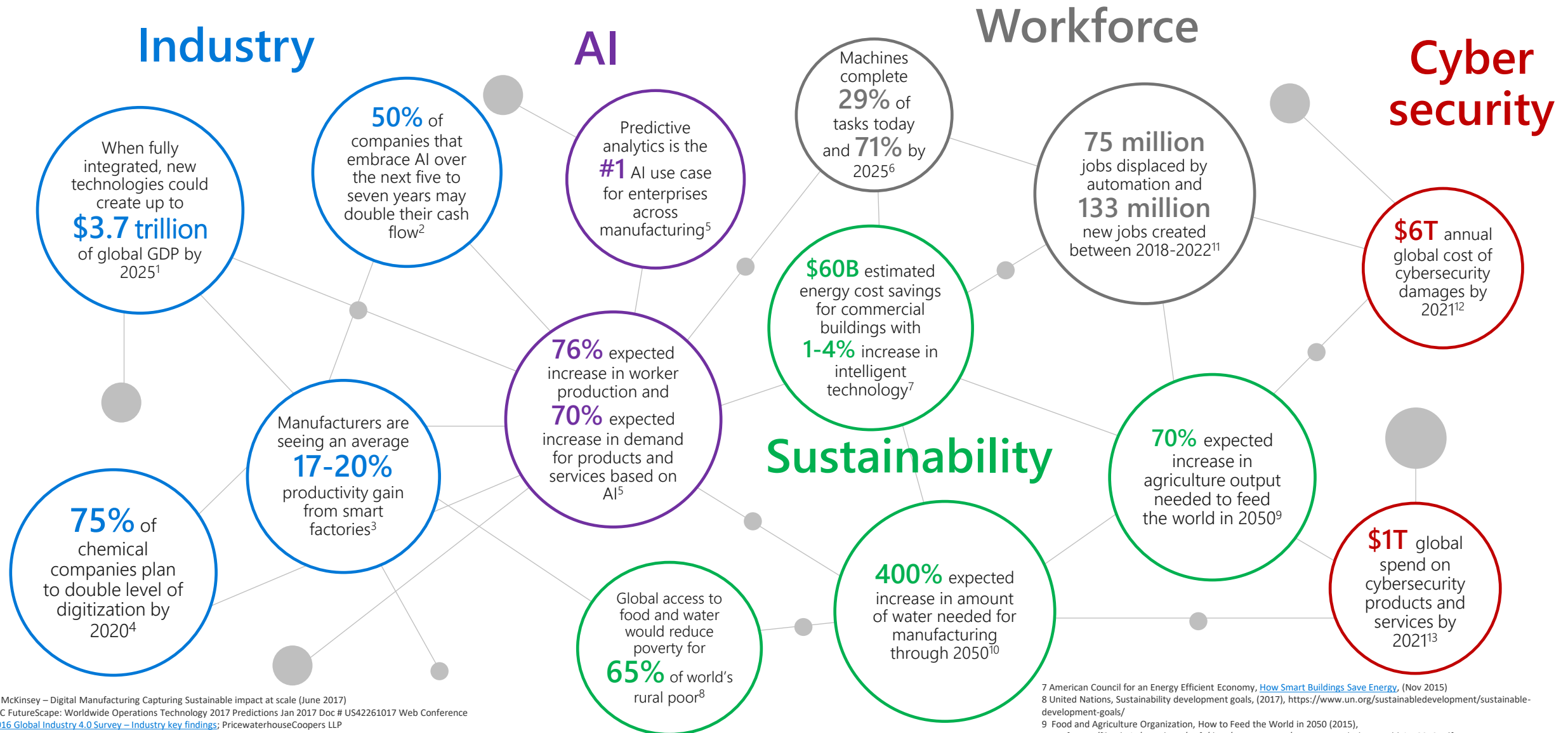
## Webinar week 2020

# How AI and IOT are Changing Manufacturing and help to control COVID19 on the factory floor

Live webinar starts at: 9:30 – 11:00 CEST

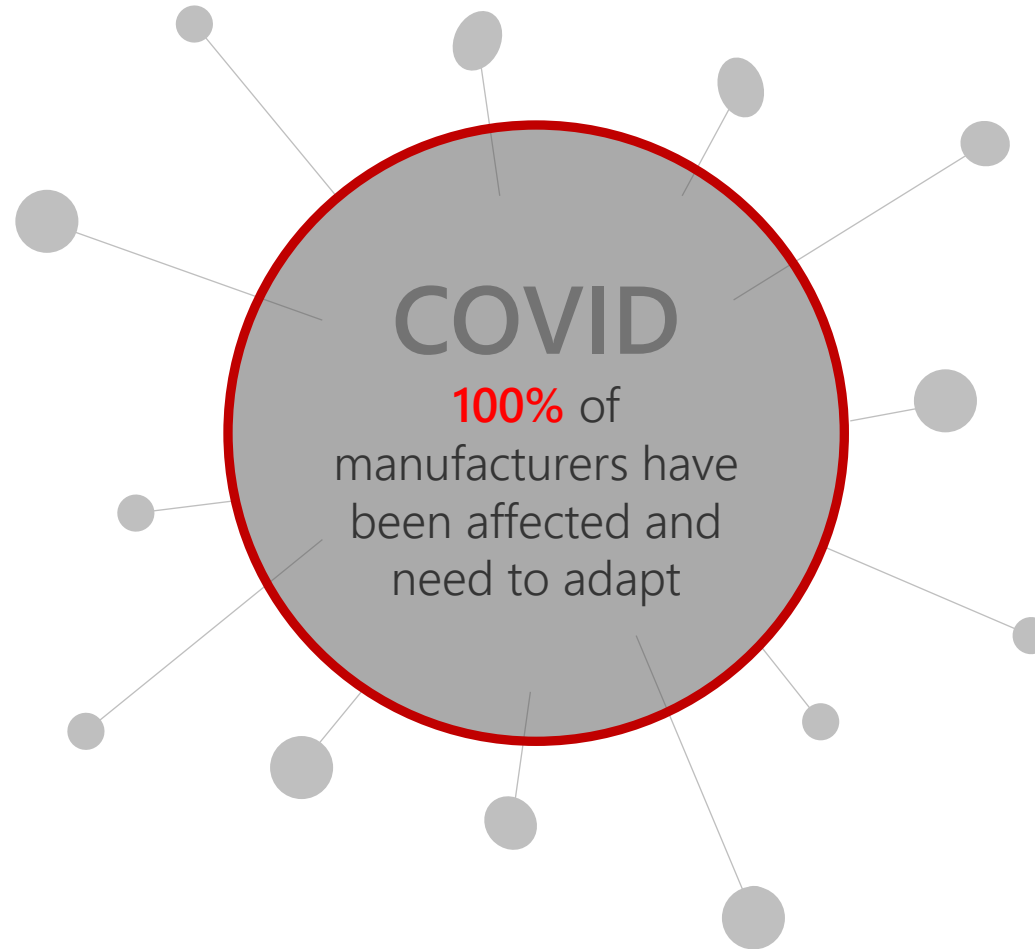


# Creating new digital leadership imperatives



1, 2 McKinsey – Digital Manufacturing Capturing Sustainable impact at scale (June 2017)  
3 IDC FutureScape: Worldwide Operations Technology 2017 Predictions Jan 2017 Doc # US42261017 Web Conference  
4 2016 Global Industry 4.0 Survey – Industry key findings: PricewaterhouseCoopers LLP  
5 The Economist Intelligence Unit, Intelligent Economies: AI's transformation of industries and society, (July 2018)  
6, 11 World Economic Forum, Future of Jobs report 2018 (September 2018)  
7 American Council for an Energy Efficient Economy, How Smart Buildings Save Energy, (Nov 2015)  
8 United Nations, Sustainability development goals, (2017), <https://www.un.org/sustainabledevelopment/sustainable-development-goals/>  
9 Food and Agriculture Organization, How to Feed the World in 2050 (2015), [www.fao.org/fileadmin/templates/wsfs/docs/expert\\_paper/How\\_to\\_Feed\\_the\\_World\\_in\\_2050.pdf](http://www.fao.org/fileadmin/templates/wsfs/docs/expert_paper/How_to_Feed_the_World_in_2050.pdf)  
10 OECD, Water Outlook to 2050: The OECD calls for early and strategic action, (May 2012)  
12, 13 IDG Communications, Top 5 cybersecurity facts, figures and statistics for 2018 (January 2018)

# And then this thing happened



# Navigating COVID in Manufacturing

Manufacturers are working hard to keep employees safe and support an increase in remote workers; minimize any operational disruption to keep manufacturing running smoothly for businesses and consumers; manage risk, manage cost to meet demand, and help those who need assistance the most.



## TRANSFORM YOUR WORKFORCE

Enable remote collaboration and productivity, dramatically reducing travel costs and time spent in meetings, while also accelerating innovation needed to support Covid-19 responses



## ENGAGE CUSTOMERS IN NEW WAYS

Reduce customer service costs while working remotely, and transitioning to digital engagement channels, and maximize cash flow during the crisis



## BUILD MORE AGILE FACTORIES

Remotely assist those workers who are still needed on the manufacturing frontline, and to address cross skilling to deal with additional gaps being created by new processes needed for Covid-19



## CREATE MORE RESILIENT SUPPLY CHAINS

Streamline operations to meet customer demand in contact centers and deliver an exceptional customer experience with consistent, personalized support.

# Examples of working in the New Normal

## Remote Working



*During a crisis that could have cost ASML millions or even billions, a cross-functional team used Remote Assist to turn a potential problem into a new opportunity to help our customers remotely.*

## Collaboration



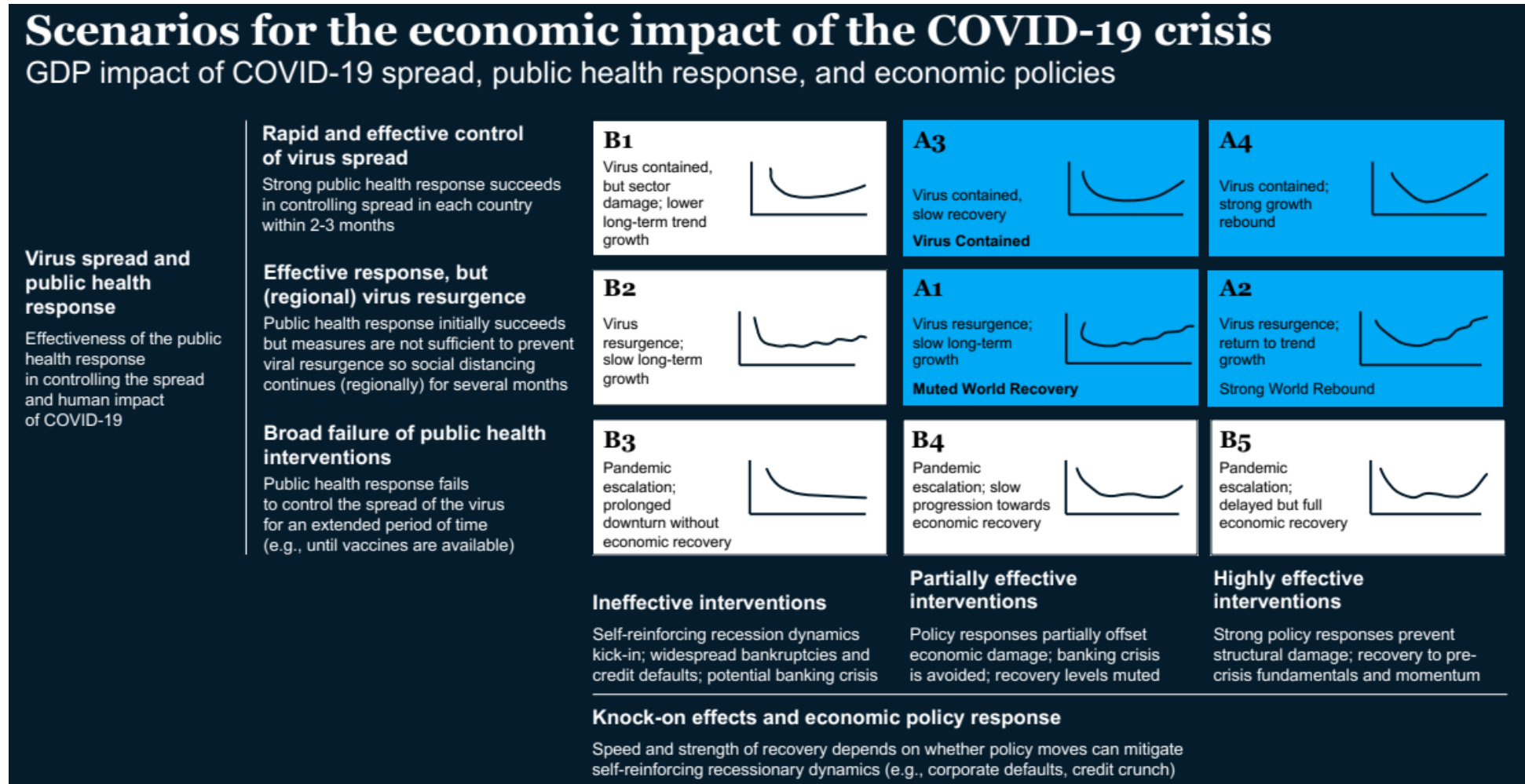
*In 3 weeks time, a consortium of companies that had never worked together before, were able to design, source, make and deliver thousands of ventilators to the NHS.*

## Communicate



*Customers have leveraged the PowerApps platform, including standard templates, Knowledge Search and Bot Framework, to create virtual agents that can communicate internally and with their clients*

# What to expected next ?

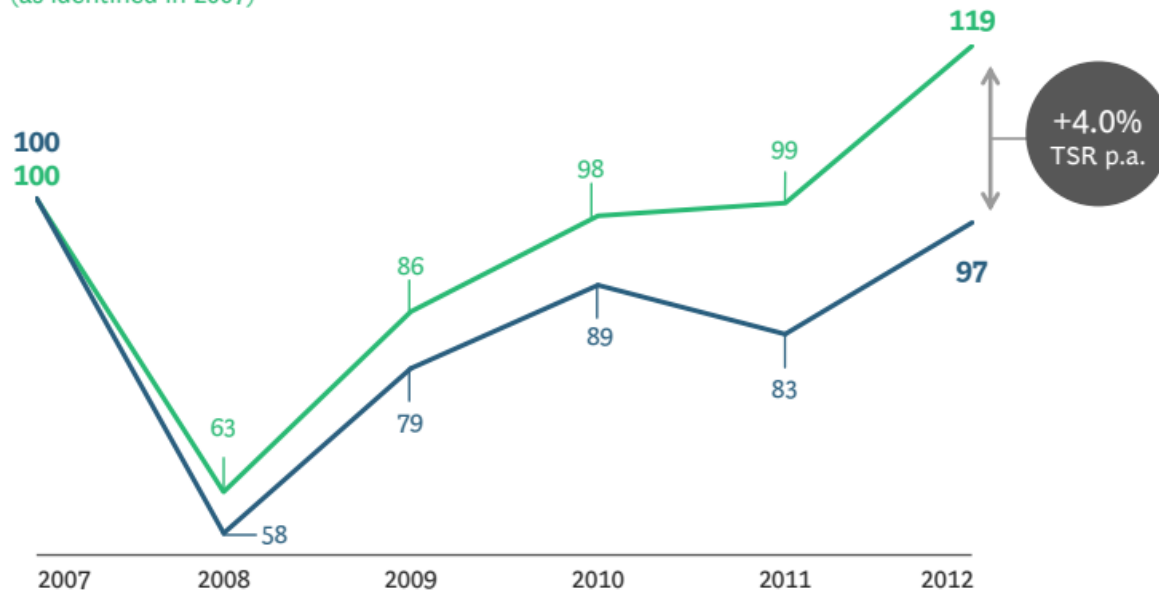


# Lessons from the past

Example based on companies that leveraged the 2008 crisis to innovate

BCG 50 Most Innovative Companies  
(as identified in 2007)

Morgan Stanley Capital International (MSCI) World



Note: Chart compares TSR performance of publically listed MIC (Most Innovative Companies) 50 companies in 2007 (pre-financial crisis) and follows their TSR performance through the crisis until 31.12.2012;  
Source: Accelerating out of the great recession book, BCG Innovation Journey Analytics Database; CapitalIQ

Reevaluate **portfolio strategy and restructure**



Adjust portfolio priorities to capture demand across key categories, over "Fight" and "Future" phases

**Innovate** across the value chain



Accelerate innovation—reimagine the system to scale value-creating ideas across the value chain and customer journeys  
(e.g. Transform go-to-market approach)

Evaluate **org. structure**; ways of working



Transform organization to enable strategic change—leverage 'future of work' models

Accelerate **E2E digitization**



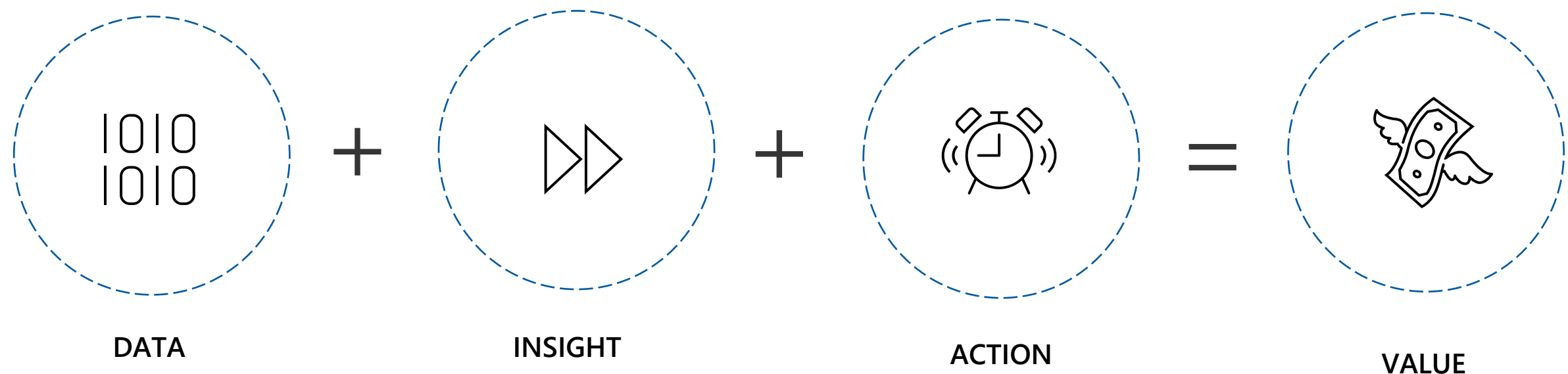
Double down on shift to digital during COVID—embrace opportunities across all processes

Consider **inorganic opportunities**



Pursue attractive M&A options or other opportunistic moves during downturn—consider macro and company landscape

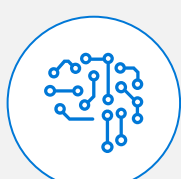
# In uncertain times, responsiveness is key



IoT & Edge



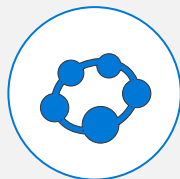
Advanced Analytics



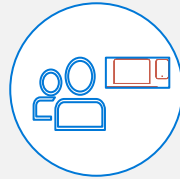
AI & Cognitive



Graph Technology



Blockchain



Digital Workplace

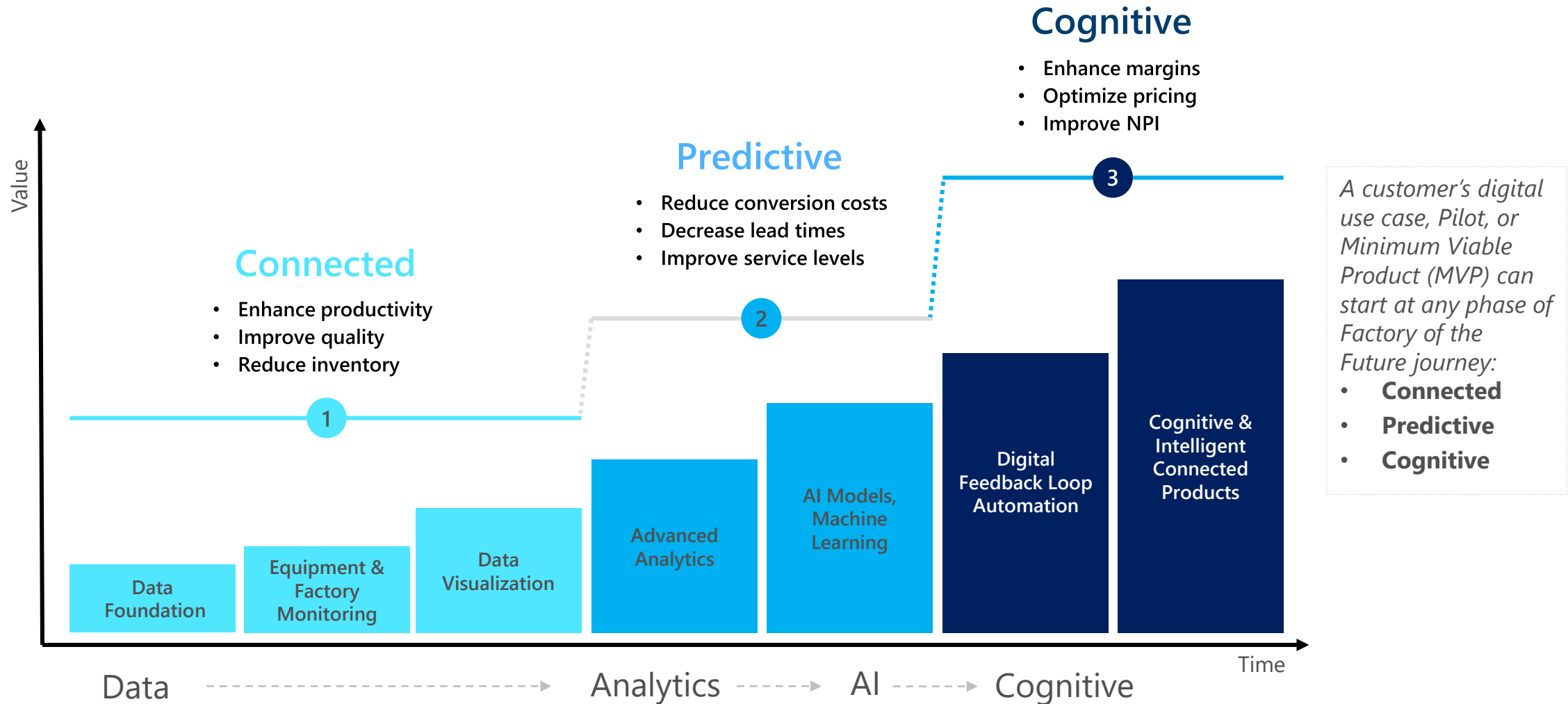


Mixed Reality

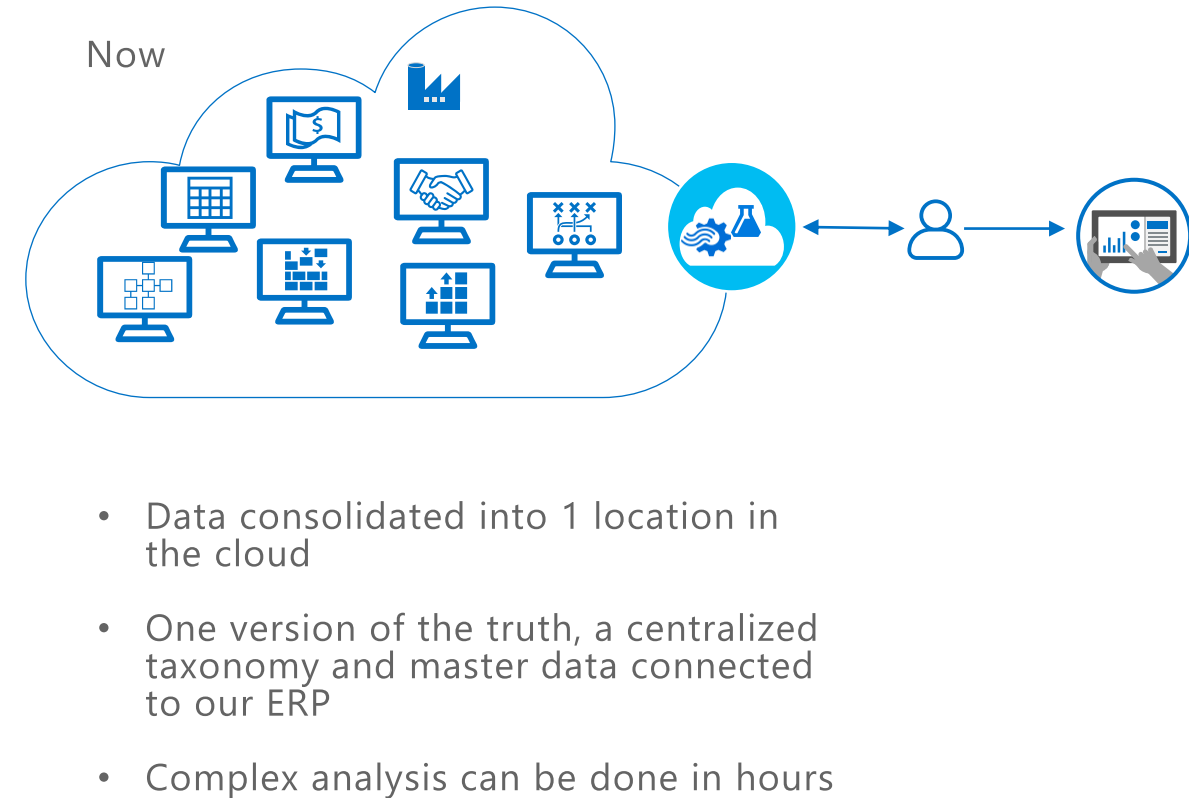
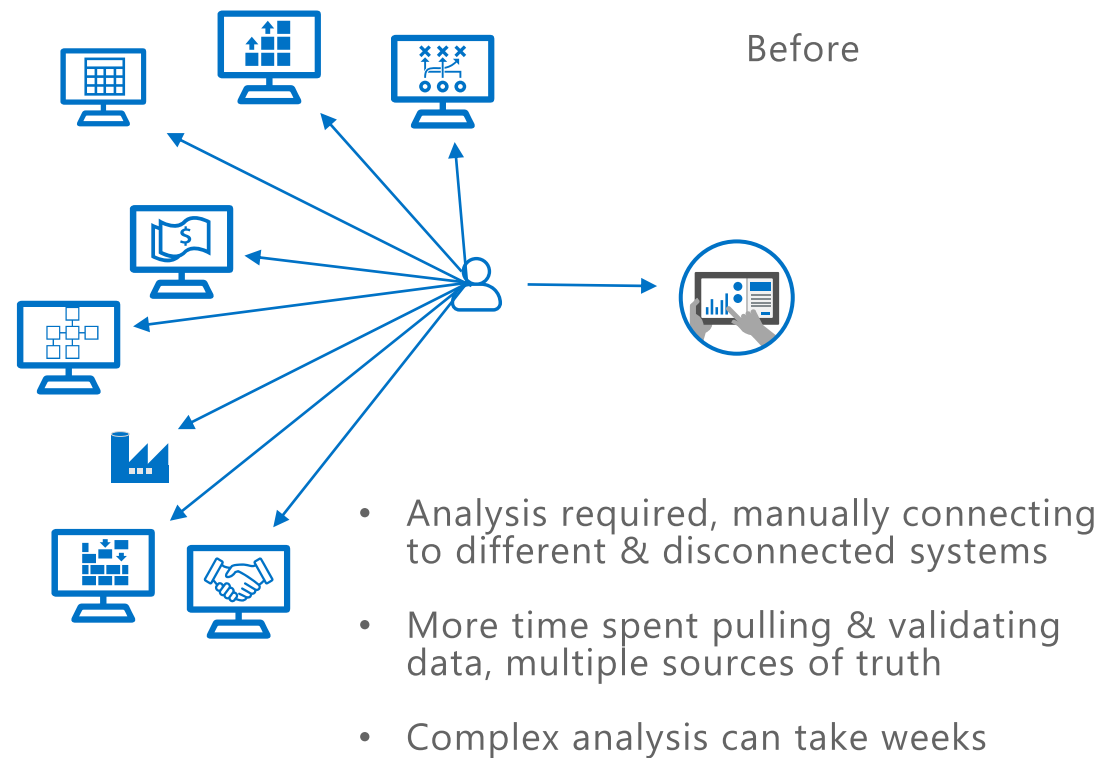


3D Printing

# Data and AI Empowering Manufacturing



# Timing is everything – access to data is critical



## Scalable & Accessible Data

Azure Data Lake provides Microsoft Devices with a single source of truth. Devices' Data Lake sits in the cloud, connected to ERP workflow tools and Machine Learning applications.

During Covid our operations run demand/supply planning simulations daily.

# Machine Learning on Azure

## Sophisticated pretrained models

To accelerate solution development with easy to use pretrained models



Vision



Speech



Language



Search

Cognitive Services

## Popular frameworks

Build sophisticated deep learning solutions



Pytorch



TensorFlow



Keras



Onnx

## Productive services

Empower your development teams



Azure  
Databricks



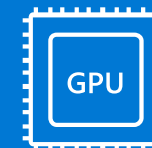
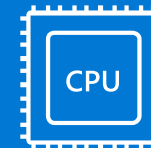
Azure  
Machine Learning



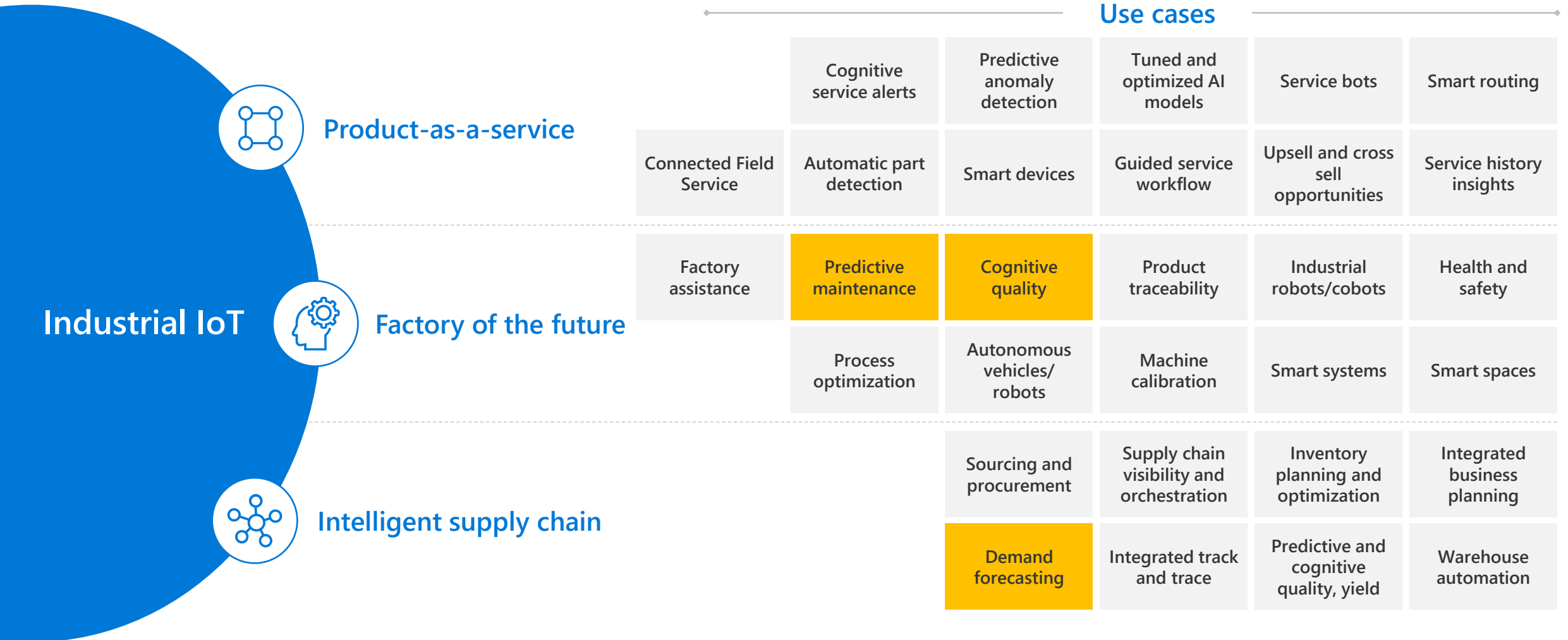
Machine Learning  
VMs

## Powerful infrastructure

Accelerate time to value



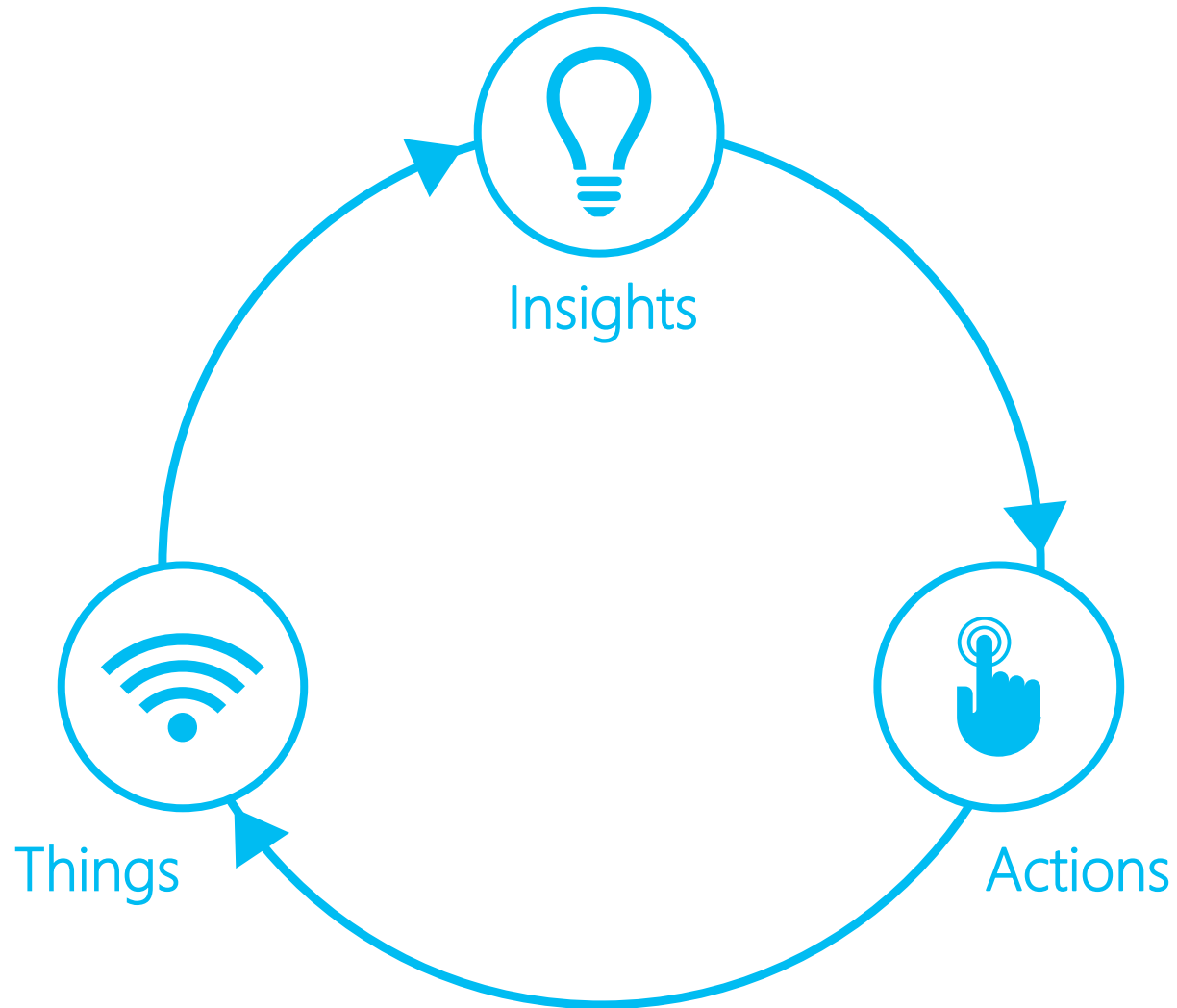
# AI in Manufacturing use cases



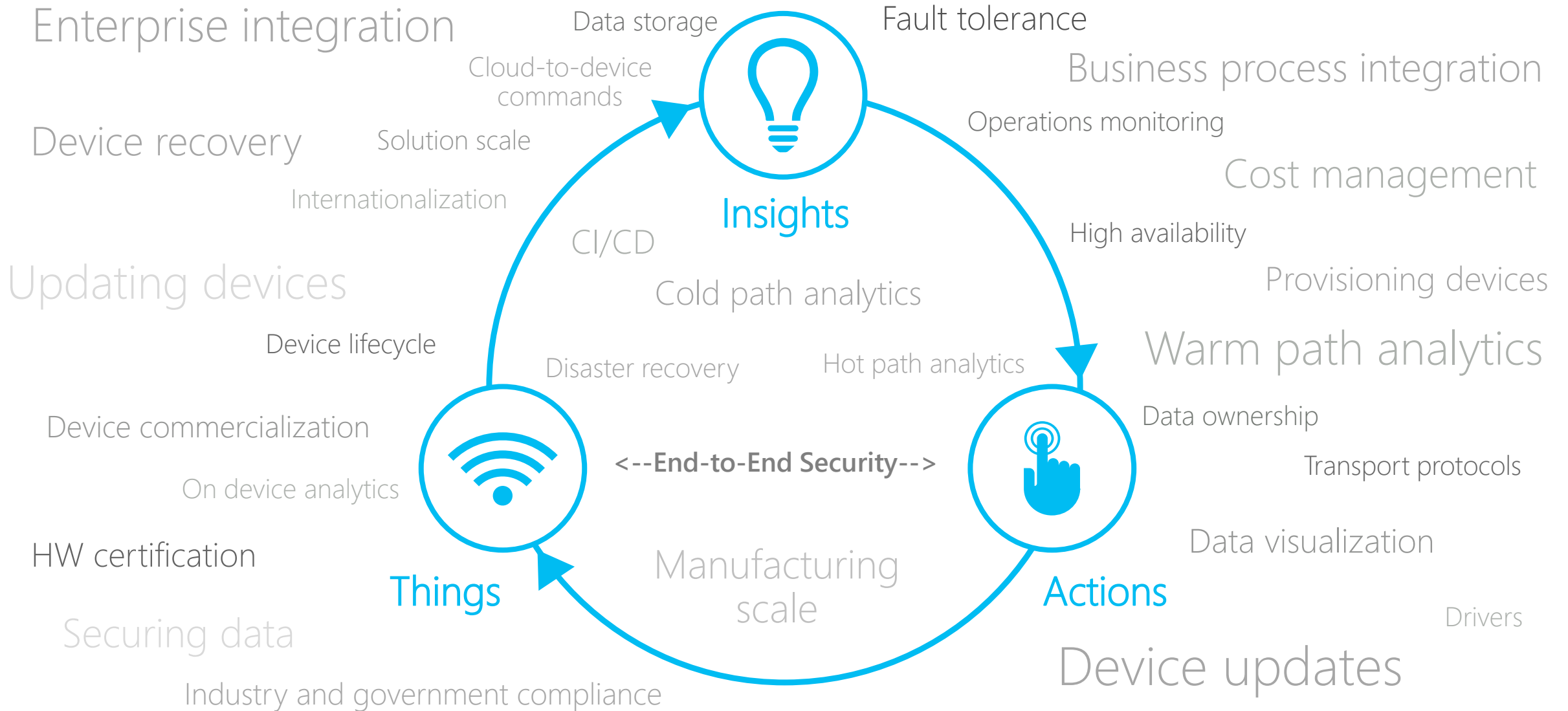
# Despite the great technology



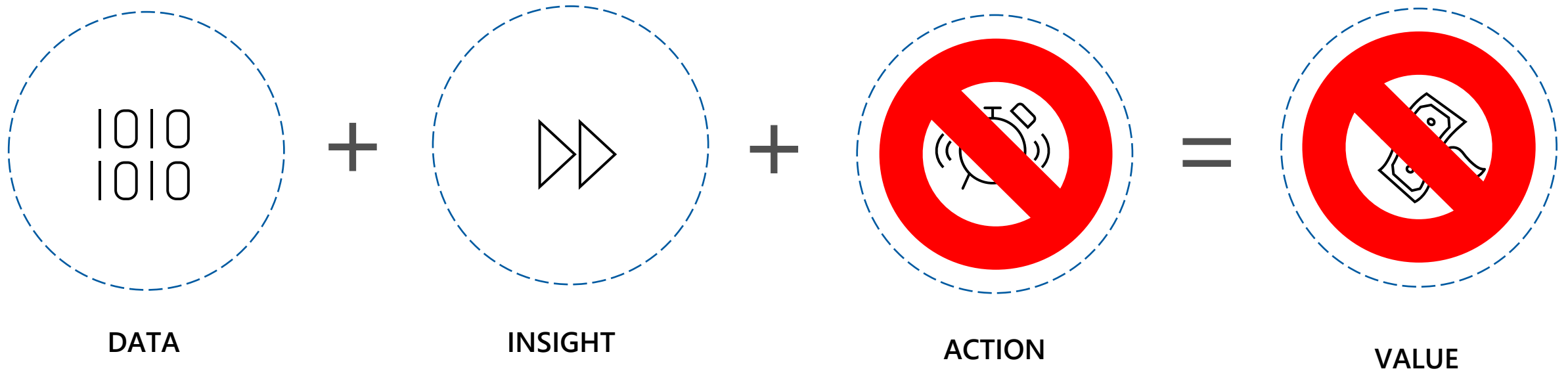
# A Simplified View of an IoT Solution



# Enabling the Digital Feedback Loop Can Be Challenging



# In uncertain times, responsiveness is key



IoT & Edge



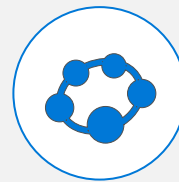
Advanced Analytics



AI & Cognitive



Graph Technology



Blockchain



Digital Workplace



Mixed Reality

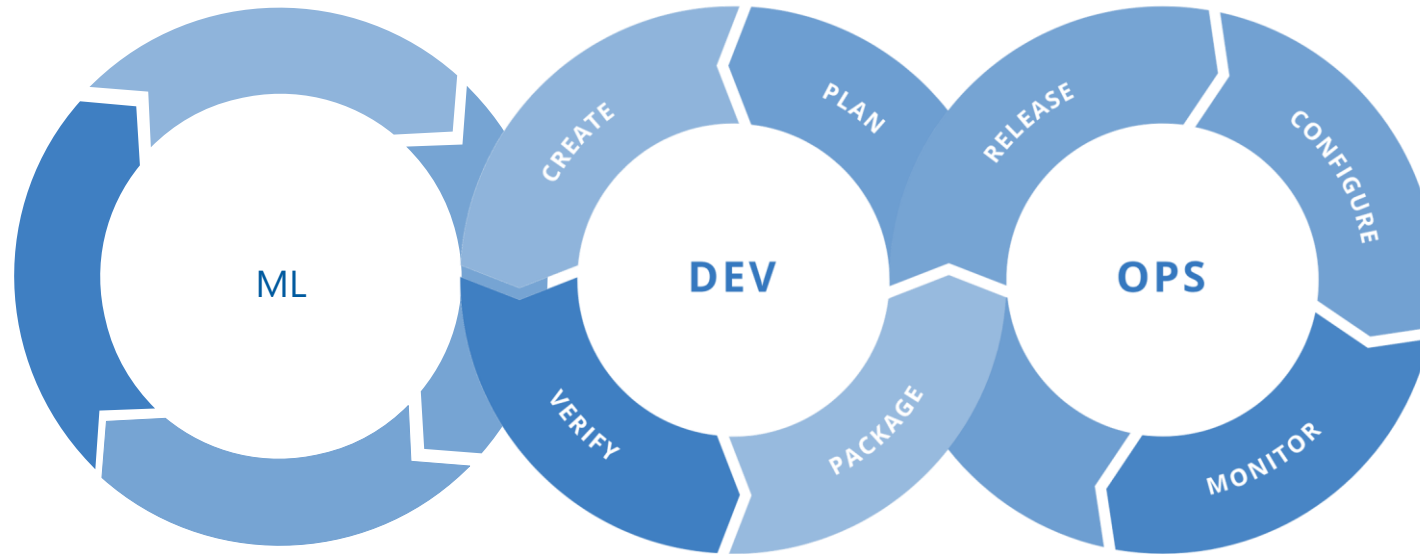


3D Printing

# From Data Science to Data Production



$$\text{MLOps} = \text{ML} + \text{DEV} + \text{OPS}$$



Experiment

Data retrieval  
Business understanding  
Initial modeling

Develop

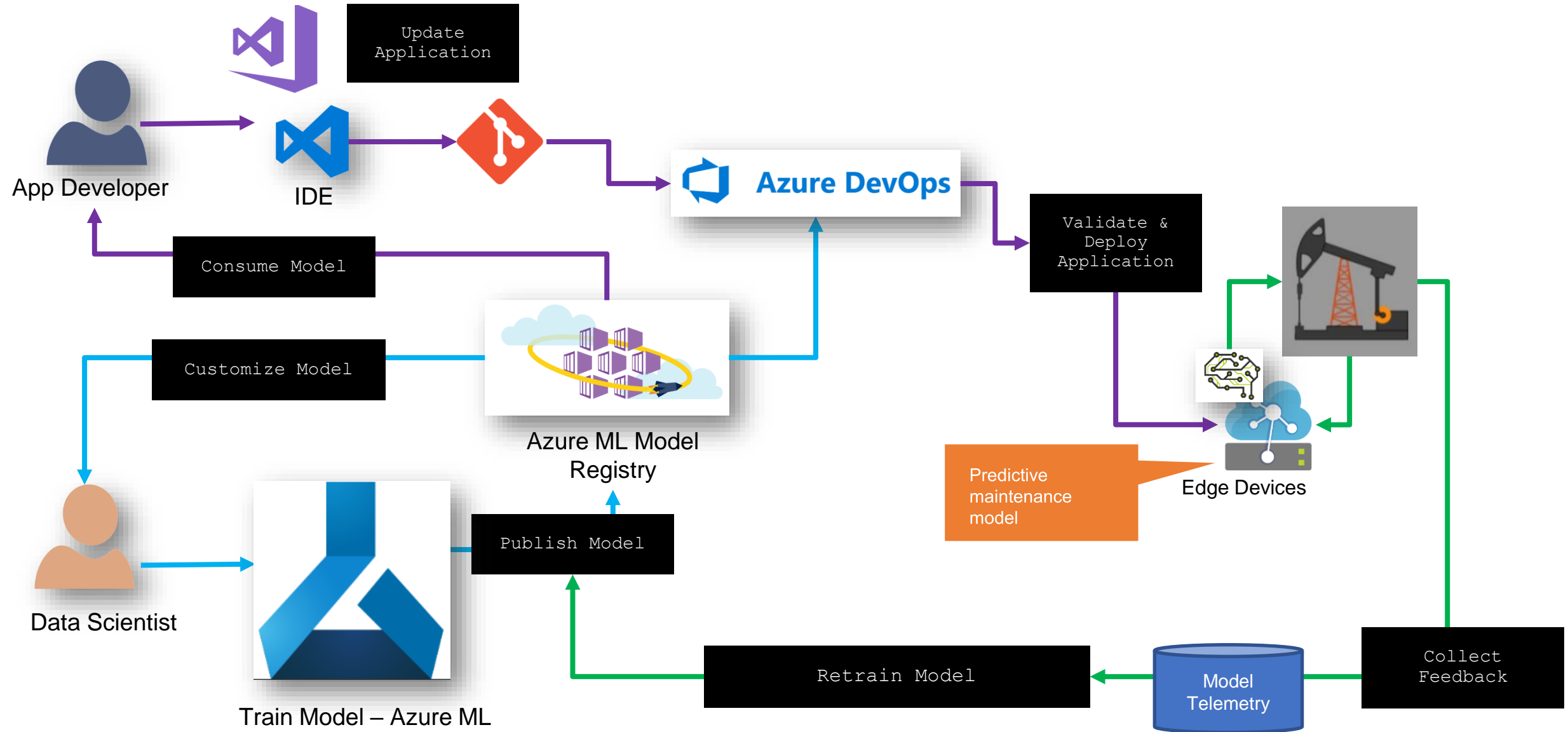
Testing  
Continuous Integration  
Continuous Deployment

Operate

Continuous Delivery  
Data Feedback Loop  
System + Model Monitoring

# ML DevOps Process – Schneider (Realift)

“Automate the E2E model lifecycle.”



# Social Distancing and Safety



## Use cases

- Identification of Personal Protection Equipment (including masks)
- Proximity alert
- Crowd detection in restricted areas
- Man down identification

## Technology

- Cognitive Services on top of Camera / Surveillance systems
- Smart Safety Tags

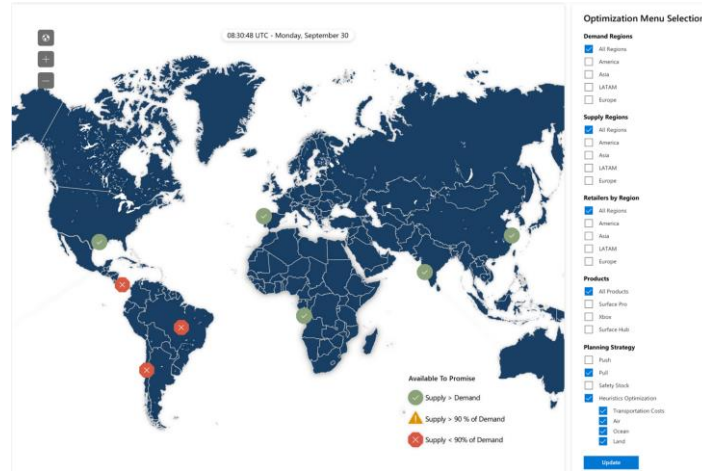
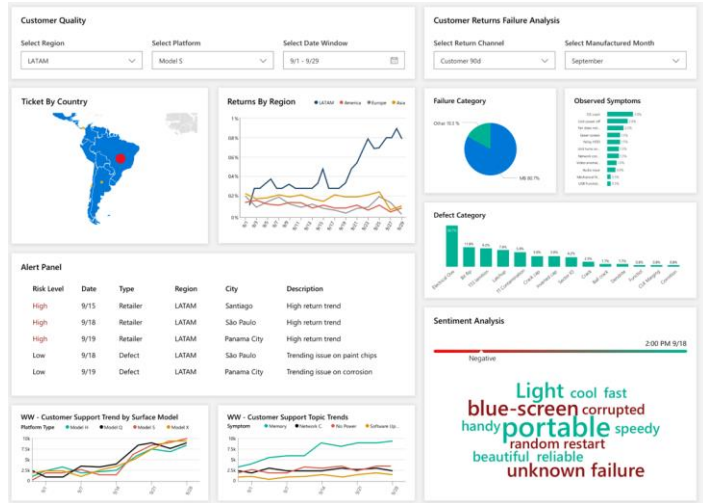
## Partners



...

# Supply Chain Visibility Dashboards

- Being well informed in these times of constant changes in critical for Supply Chain operations. Reducing the time it takes to present insights that can help in making informed decisions is key. Whereas it was OK before to spend hours (or even days) to collect data in spreadsheets and power-points before meetings, these insights need to be available immediately in order to become more responsive to the changes.
- Based on the concepts of the Crisis Communication Apps, one of our customers has refocused this from internal communications only, towards providing essential information in real-time to support their supply chain operations. In 2 weeks' time they have developed an extensive visibility and drill-through dashboard that will be used in the daily alignment calls between their demand managers and plants.



## Supply Chain Analysis

Identify the parties to the transaction, get addresses & contact info, click through to trade profiles, request D&B reports

	Stocks	Exchange Name	Address
WALMART STORES INC (NYSE)		Walmart Stores, Inc.	2101 So Simple Savings Dr Bentonville, AR 72717-4000, USA   
DOLE FOOD COMPANY INC (NASDAQ)		Dole Food Company, Inc.	1 Dole Dr Wendlandville, CA 91762-7300, USA   
SAMSUNG ELECTRONICS CO. LTD (KRX)		Samsung C&T America, Inc.	105 Challenger Rd Fl 3 Holmdel Park, NJ 07733-2100, USA   

Trace all the links in a supply chain, trade partner tree will continue to expand



DESCARTES®

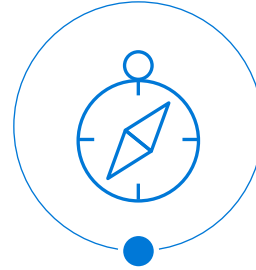
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# Next steps



## Business Outcome Workshop

Engage with Microsoft Services in a 1:1 workshop to scope innovative solutions, architectural design, and next steps



## Deeper Solution Design Session

Explore any of our solution areas in a more detailed session



## Proof of Concept

Begin a POC with support of key engineering teams and partners

1

## RESPOND

Navigating the Now

Rapid Response to immediate challenges to continue operations

2

## REBOUND

Planning the Comeback

Rebound from shutdowns and restart operations to scale quickly

3

## REIMAGINE

Shaping the New Normal

Reimagine your business, setting a new 'North Star' for resilient operations in the new normal

# More Information

Microsoft Manufacturing Community

[aka.ms/manufacturing](https://aka.ms/manufacturing)

Patrick van Loon

[patrick.vanloon@microsoft.com](mailto:patrick.vanloon@microsoft.com)

1

**RESPOND**

Navigating the Now

Rapid Response to immediate challenges to continue operations

2

**REBOUND**

Planning the Comeback

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**REIMAGINE**

Shaping the New Normal

Reimagine your business, setting a new 'North Star' for resilient operations in the new normal

# AI and IoT in Manufacturing

Reopen and Stay Open

[Sergey.Patsko@Capgemini.com](mailto:Sergey.Patsko@Capgemini.com)

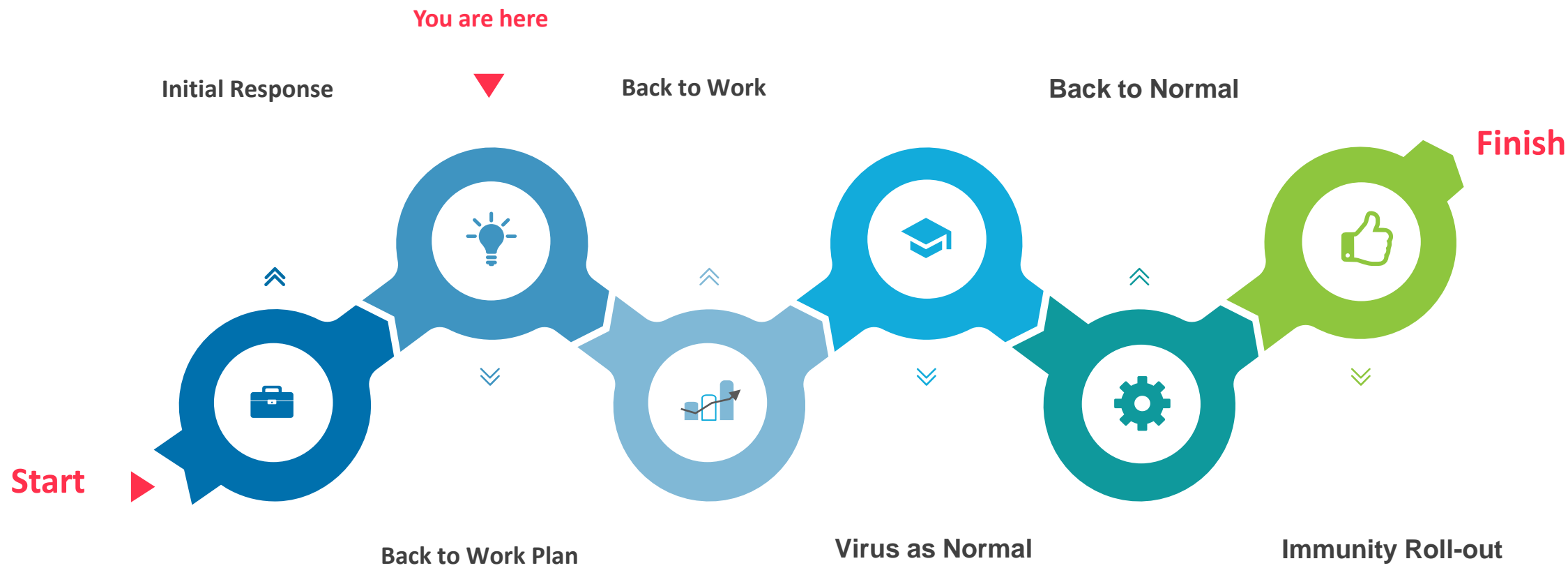
Sergey Patsko, PhD  
VP AI & Analytics



**Perform  
AI**

Artificial Intelligence.  
Real World Solutions.

# The challenge of COVID19 for Manufacturers



# Why Manufacturers need COVID Control

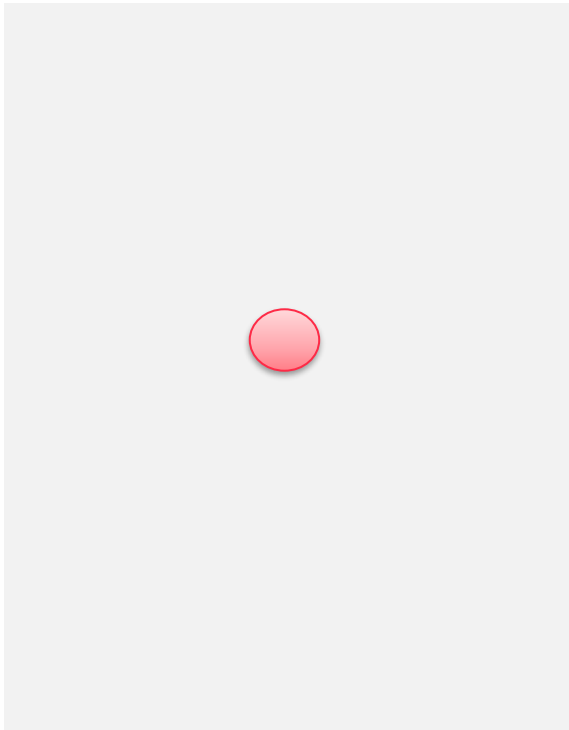


Without Contact Tracing a manufacturer risks multiple unplanned outages, an at-risk workforce

# Why a manufacturer needs COVID operations

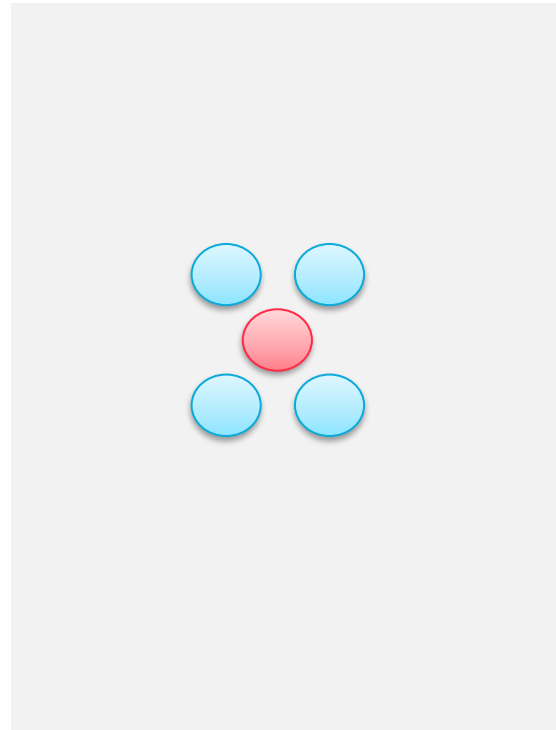
Get Back to Work and Stay Safe – plan locations to support separation

Close a Machine



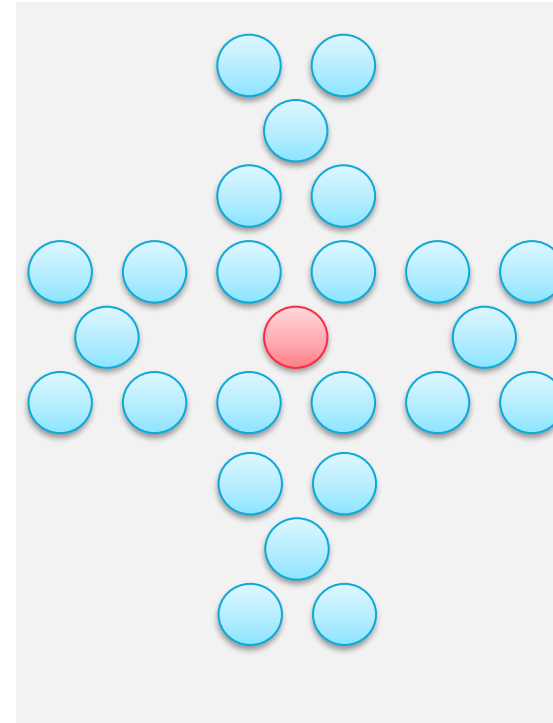
1 unidentified case

Close a Section



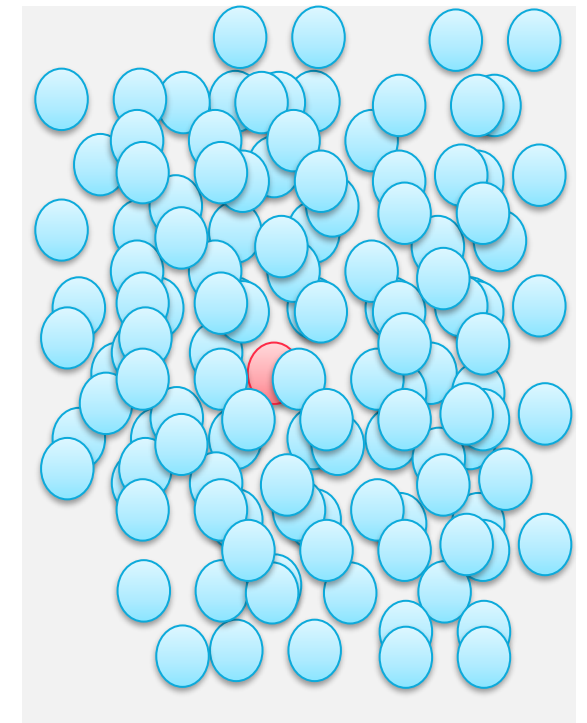
1 at Risk Team

Close a Line



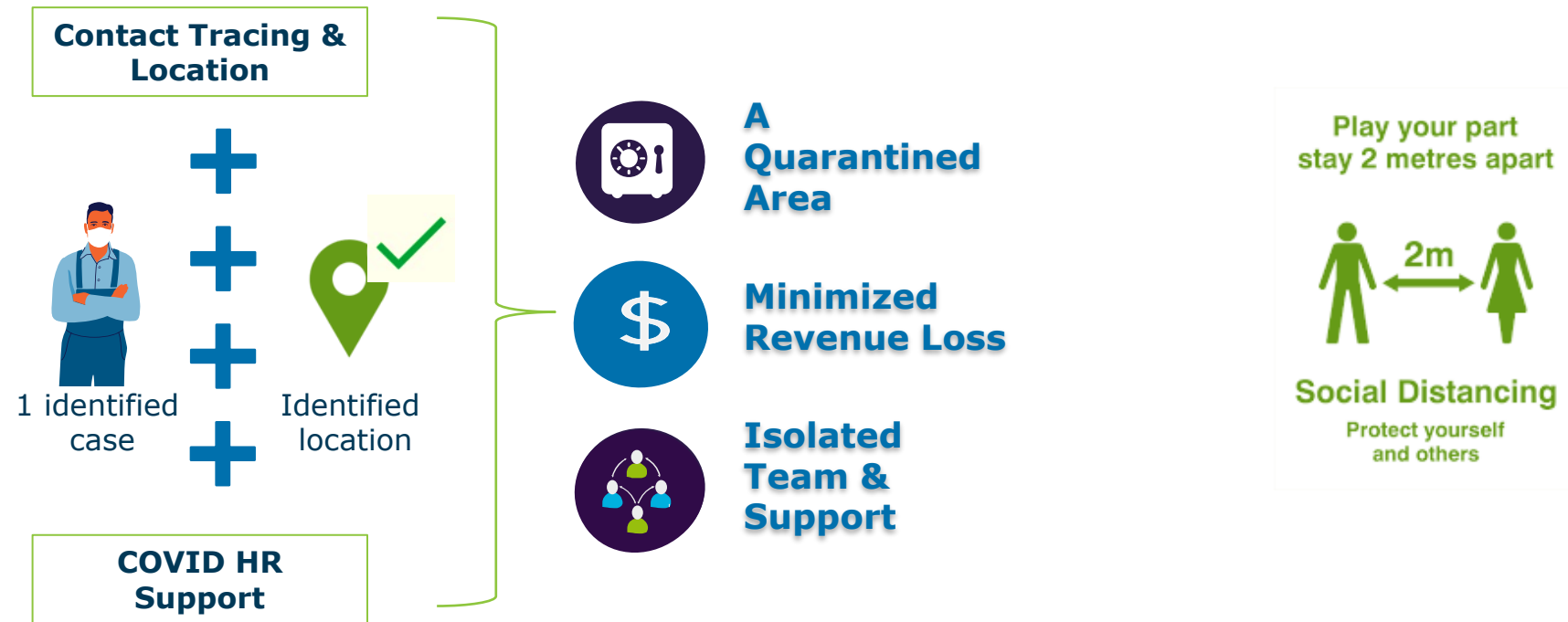
1 at Risk Shift

Close a Building



1 at risk Factory

# Why Manufacturers need COVID Control



With Contact Tracing and active COVID HR support risks are isolated faster, the scope of the impact is reduced, and HR, testing and other costs are minimized

Capgemini's back to  
work, stay at work plan  
for manufacturers



# Protect your workers and clients with tech for social distancing and contact tracing

## People



### Dedicated COVID Process Support & Call Center

#### COVID HR Support

- COVID19 processes planning
- Proactive Staff Isolation
- Testing Management
- Disinfecting and location management

## Process



### Enterprise Command Center

#### Social Distancing and Contact Tracing Analytics

- Social distancing analytics
- AI-driven COVID19 exposure risk assessment
- Immediate incident management
- Economic impact assessment
- Enterprise & local authorities policies alignment

## Technology



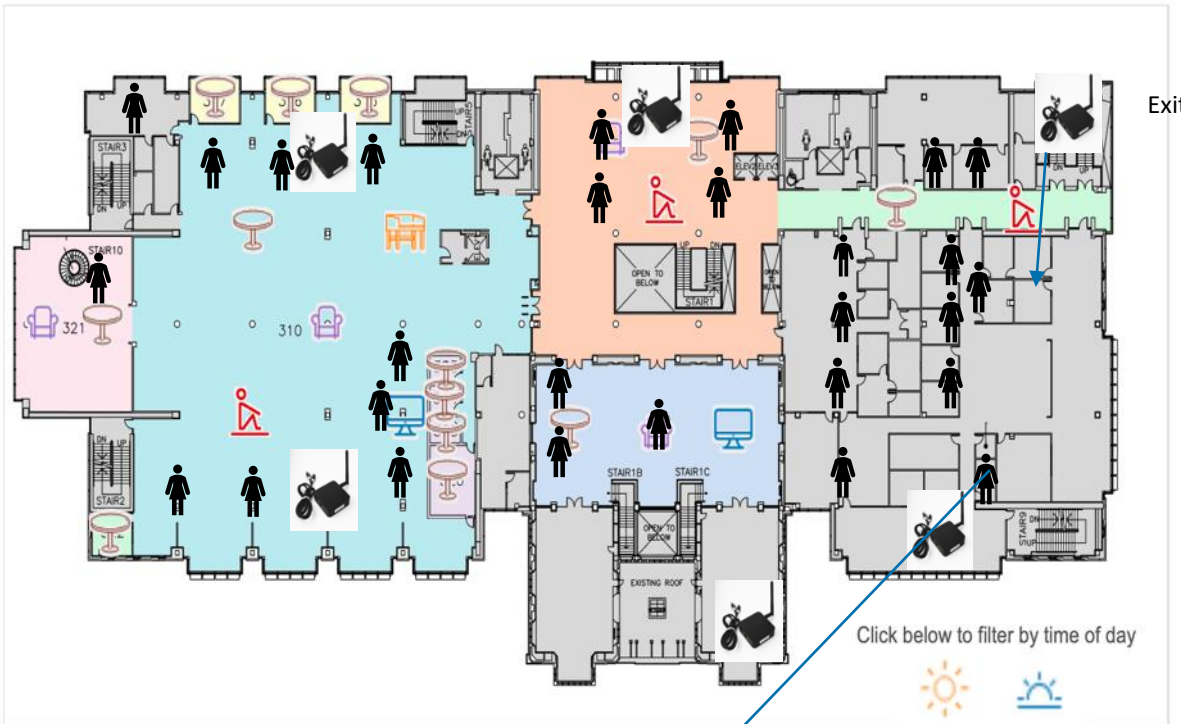
### Social Distancing Monitoring and Contact Tracing Rollout with location risk support

#### Facilities, staff and field contact tracing

- Factory Floor and facilities Social Distancing monitoring
- DP-3T work badges & location tags
- Contact Tracing Console

# Making Locations Workers Aware

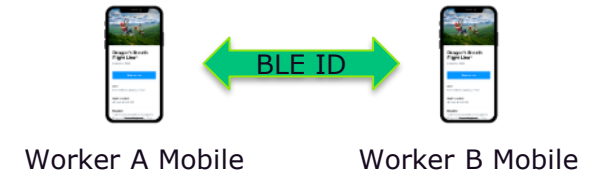
Blue Tooth BLE Nodes Installed on different parts of the factory



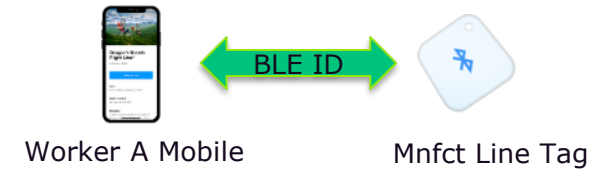
Blue Tooth BLE Devices  
(Wearables) or Smart Phones  
tagged uniquely to the employees

## People Aware Locations

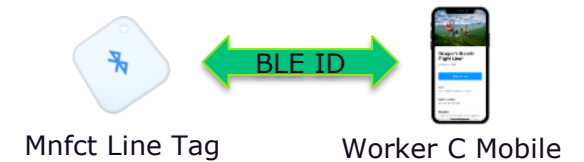
**Worker A  
and B cross  
paths**



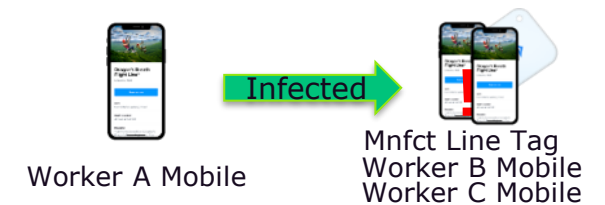
**Worker A  
works at  
mnfct line**



**Worker C  
works at  
mnfct line**



**Worker A  
tests  
positive for  
COVID-19**



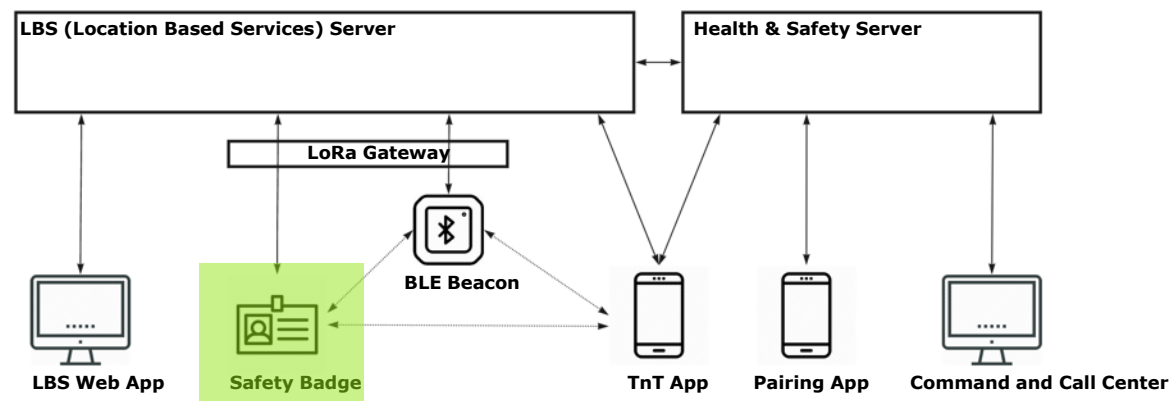
**Business and people informed**

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# The Safety Badge provides a simple, robust, wearable proximity sensor, proven in industrial settings



Photo shows previous version with larger form factor – new version ready from mid-May.



## ■ Device Characteristics

- BLE and LoRa communication



## ■ Functions

- Real-time (scan every 400ms) proximity alerts and recording using BLE advertise/scan protocols.
- Supports indoor Geolocation using BLE Beacons if required, to trace zone presence.

Try 'Session'

WASIN

This relationship has no properties.

SESSION1011, 15:00.0

Session

name

duration

SESSION1011

15:00.0

↓

WASIN

10005, y

Contact

name

infected

Asymp...

emplo...

10005

y

y

32

Nodes

Relationships

Filter

All

In Scene

Off Scene

0.5x

Contact

85

0.25x

Place

25

0.25x

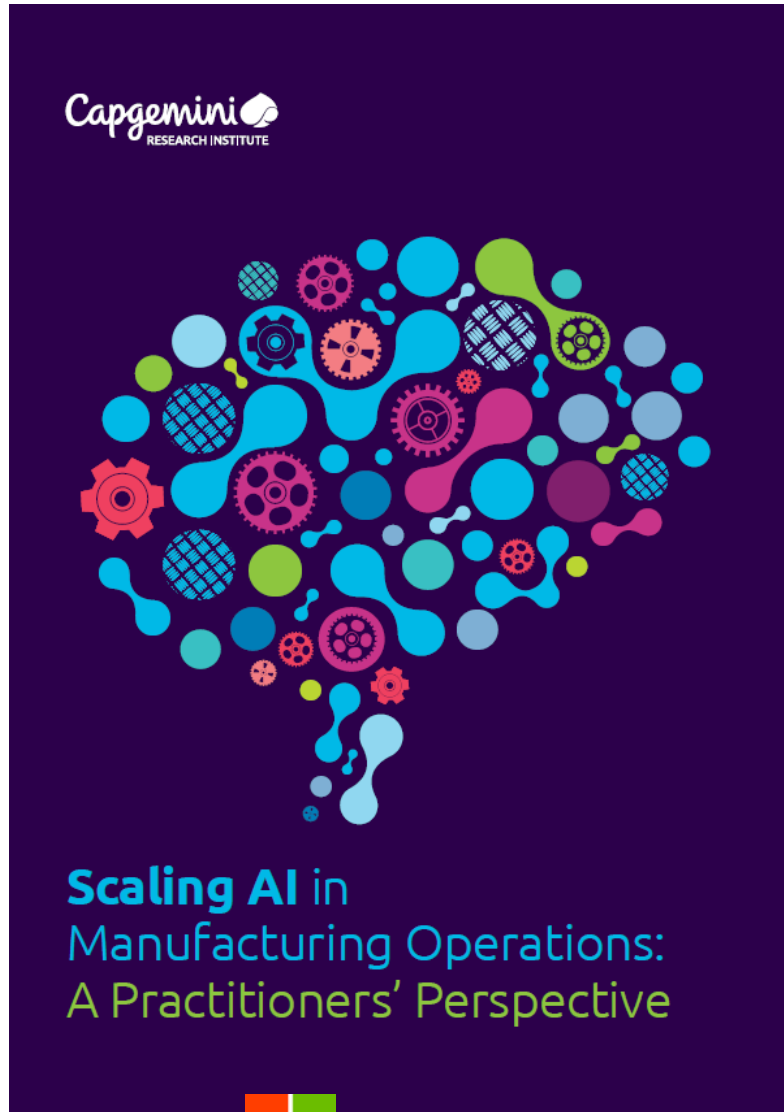
Session

24

Cap

33

# The transformation of manufacturing by AI has already started



52%

Of the European manufacturers are implementing AI solutions

47%

Of French manufacturers are implementing at least one AI use case in manufacturing (Germany: 69%)

30%

reduction in lost sales achieved by Danone by using machine learning to predict demand

# Main elements to focus on

## Key criteria for choosing where to focus first

- 1 Relative ease, cost and delay of implementation
- 2 Clear business value and quantifiable benefits (KPIs)
- 3 Availability of ressources: data, expertise, infrastructures
- 4 Capacity to add explanations and visibility to ease adoption

## Use cases to focus on



### PREDICTIVE MAINTENANCE

*Technique to predict the future failure point of a machine component, so that the component can be replaced, based on a plan, just before it fail.*



### QUALITY CONTROL

*System of maintaining standards in manufactured products by testing a sample of the output against the specification.*



### DEMAND PLANNING

*Process of forecasting the demand for a product or service so it can be produced and delivered more efficiently and to the satisfaction of customers.*

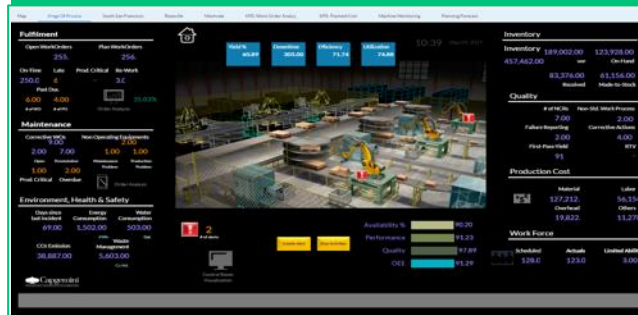
# Capgemini Accelerators to improve Manufacturing Operations and reduce COVID19 Risks



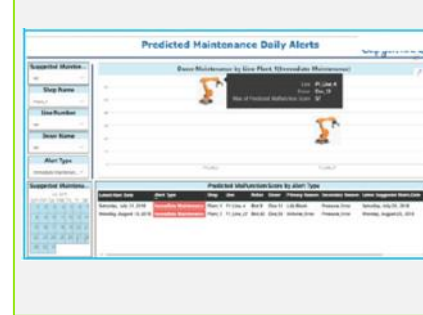
## Demand Forecasting & Inventory Planning



## Digital Control Room / OEE



## Predictive Maintenance



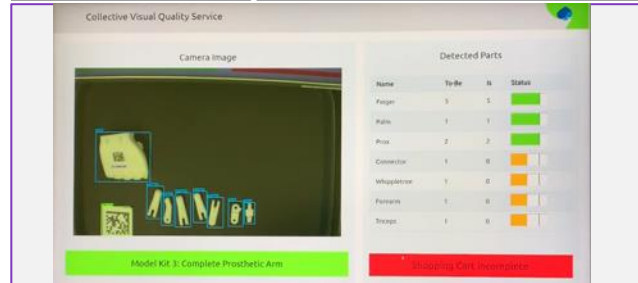
## Worker Safety & COVID19



## Supplier performance evaluation



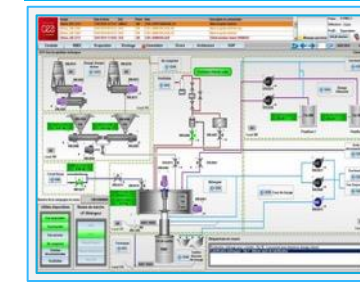
## Quality-as-a-Service / Visual Inspection



## Asset Performance Management



## Energy Saving as A Service



Training Time ~ 5 pt ↓

Maintenance Cost ↓

Yield ~ 1.3 pt ↑

BENEFITS  
BENCHMARK

Productivity ~5.7% ↑

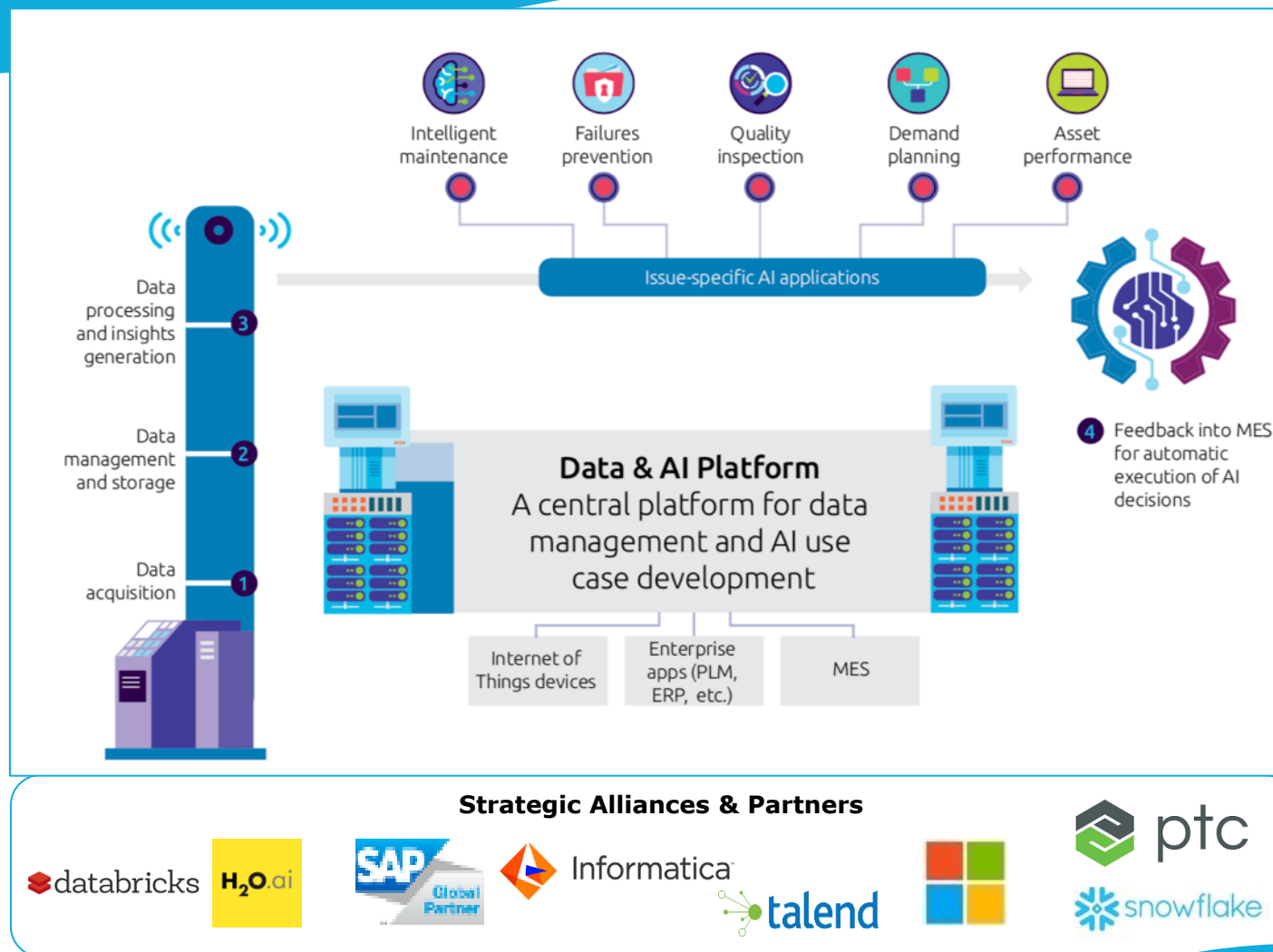
Energy ~ 6.5% ↓

OEE ↑

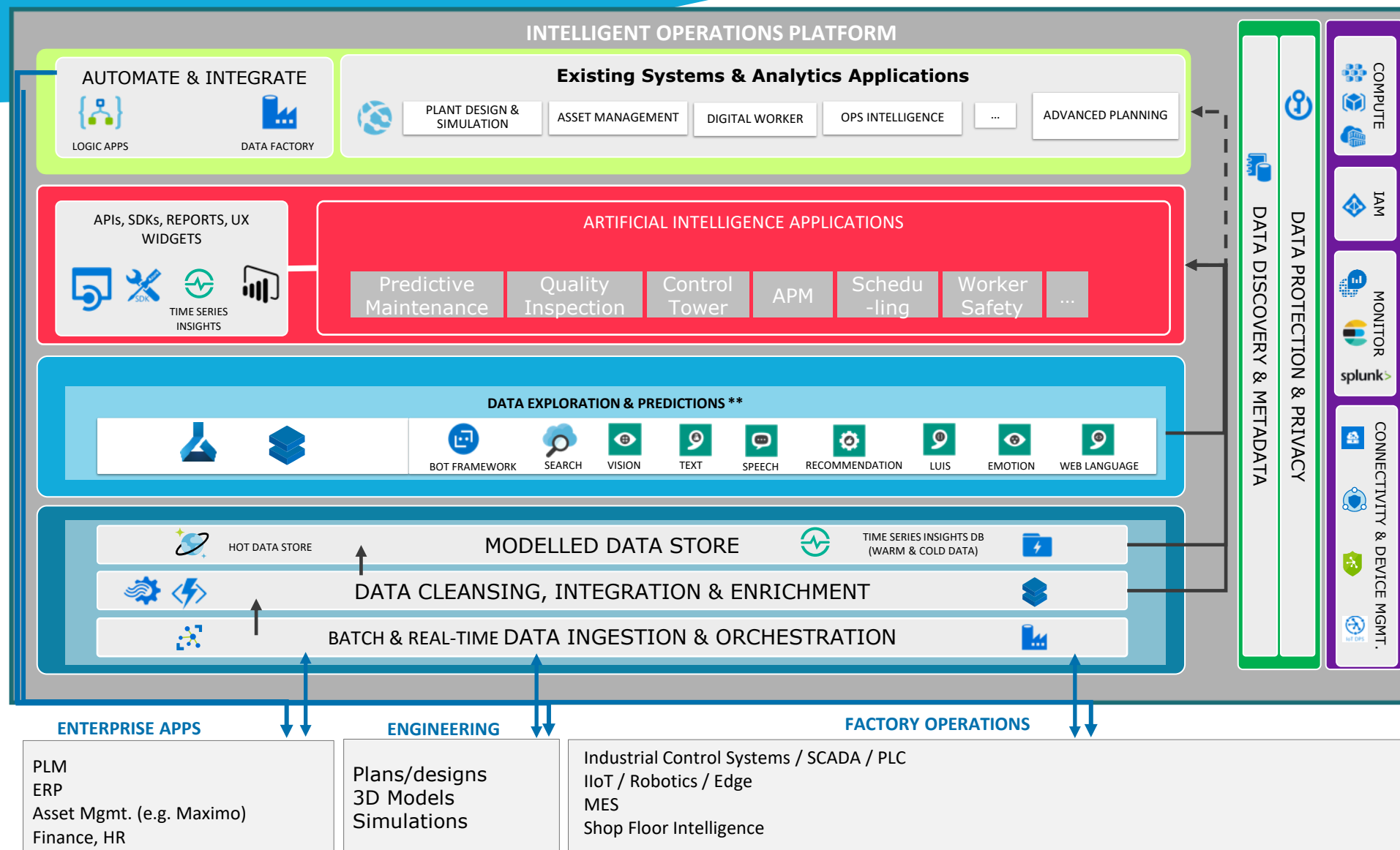
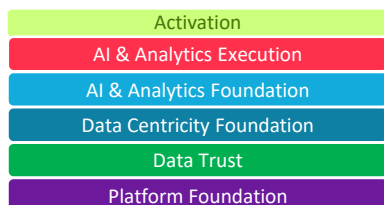
MTBF ↑

Spend Visibility ↑

# Capgemini Intelligent Operations Platform for Manufacturing



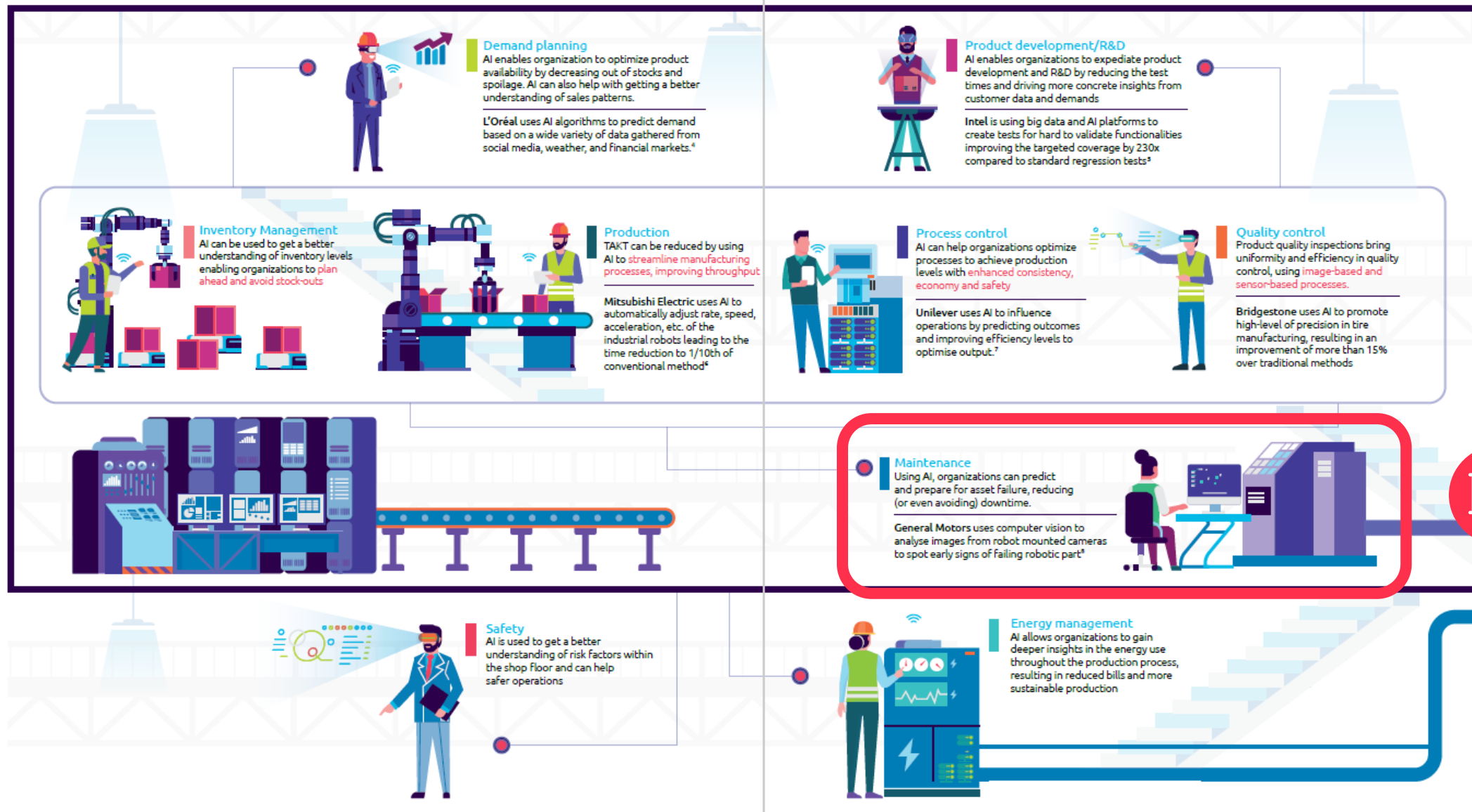
# Capgemini Intelligent Operations Platform for Manufacturing: Microsoft Azure





## Real Life Customer Stories

# AI potential accross the breadth and depth of manufacturing operations

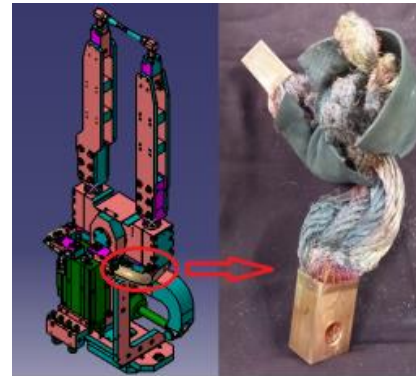


# 3 use cases from Car Body Shop



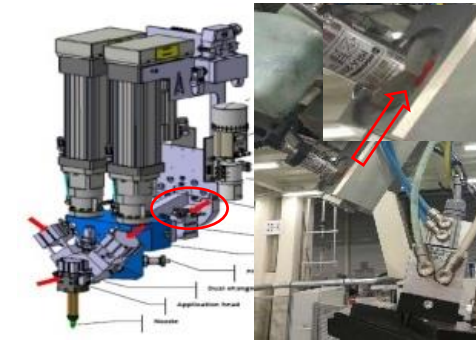
## Equipment Failure Prediction

Equipment includes Welding Robots, Tip Dresser, Servo Motors, etc.



## Flexible Cable Burn Out Prediction

Data includes welding process data, welding set up data, fault & failure history



## Glue Leakage Prediction

Leakage includes filling & application head of greasing robots & dosers.

## Context

**Client:** German automotive leader

**Goal:** Develop industry 4.0 platform

**Why?** Optimize machines & equipment availability in factory:

- Reduce machine down time
- Reduce machine breakdowns
- Reduce disruptions

## Solutions

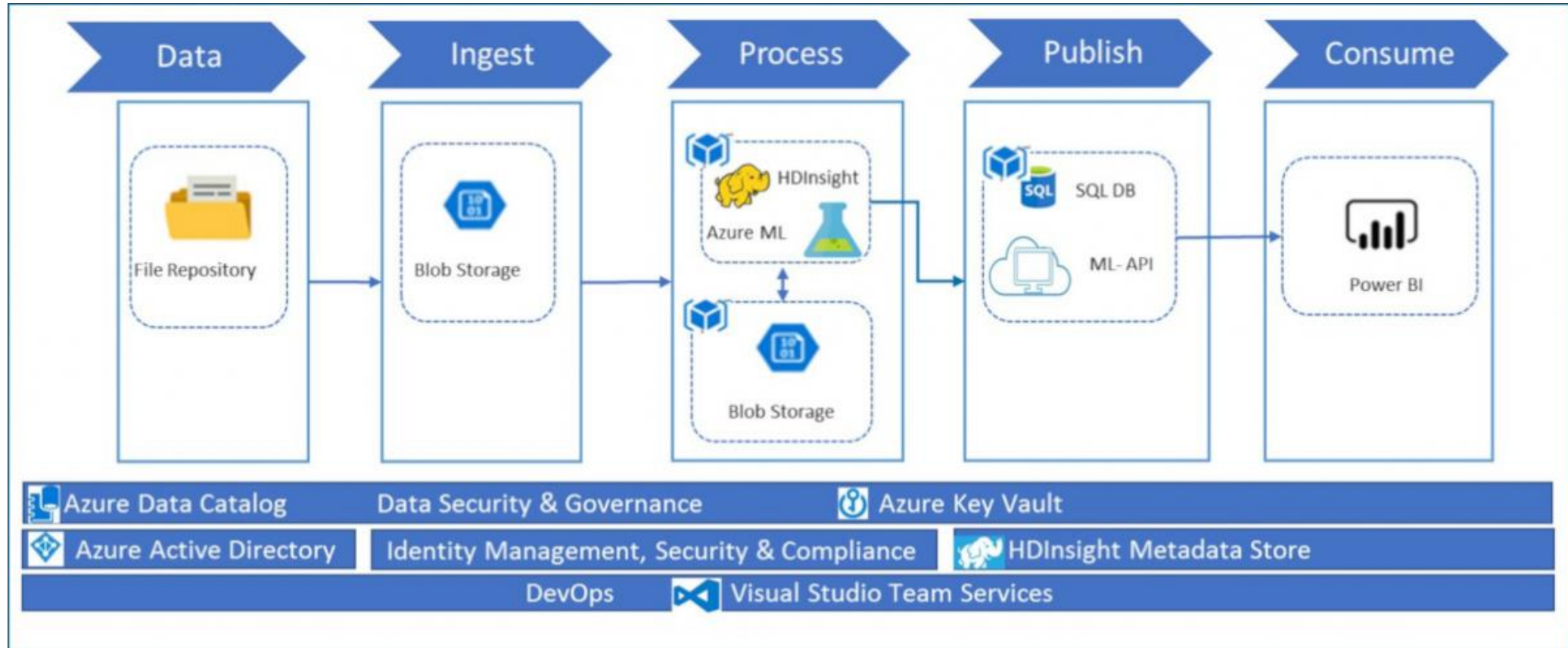
- **Analyze 500+GB** of data
- **Developed & validated** failure prediction models
- **Physical failure testing** is closer to model outcome
- **Platform implemented** for a plant with 600+ robots

## Benefits

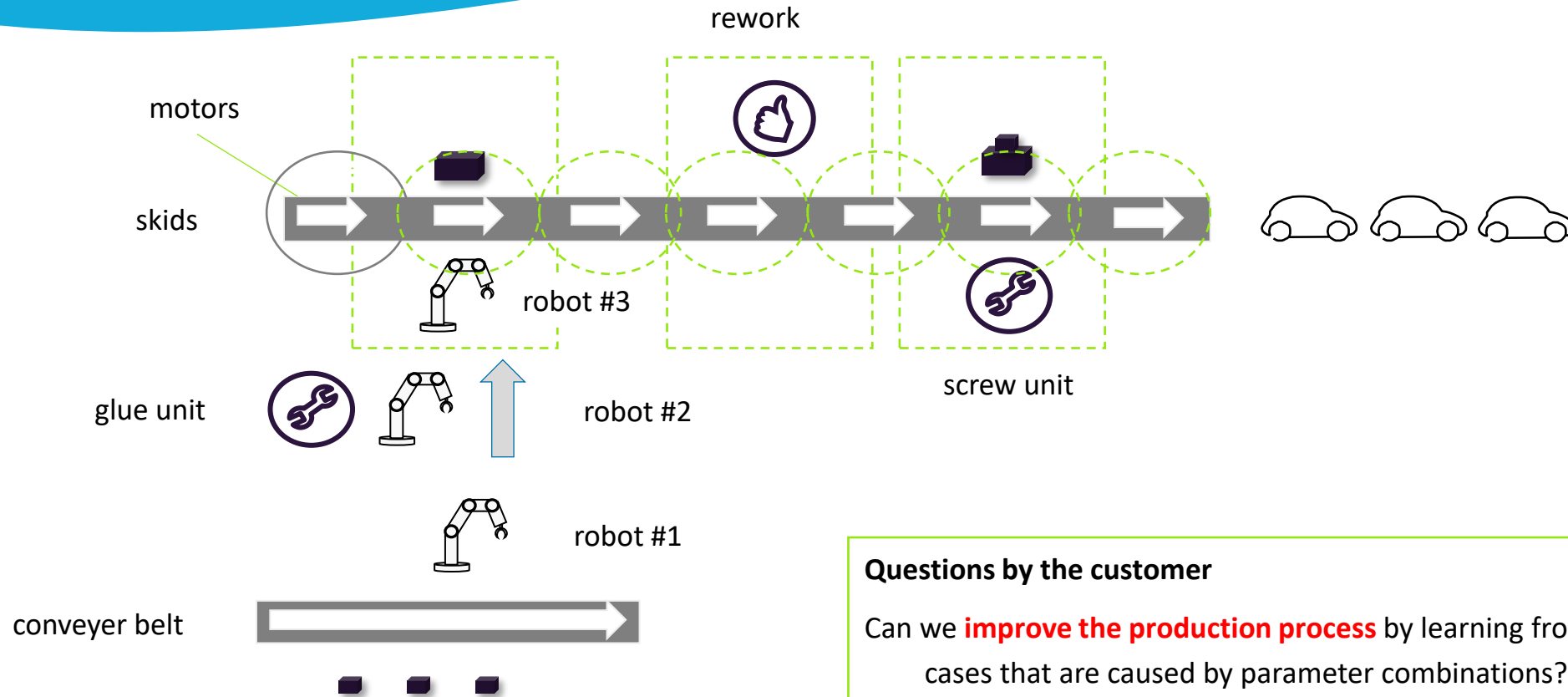
- **Saved 500 minutes/weeks** of operational down time for about 600+ robots
- Move from preventive to predictive with advanced analysis
  - **Trends in machine** or equipment malfunctions
  - **Manufacturing process performance & quality**



# Predictive Maintenance of Machines/Robots



# A reliable transport through the production line is ensured by our Predictive Maintenance solution

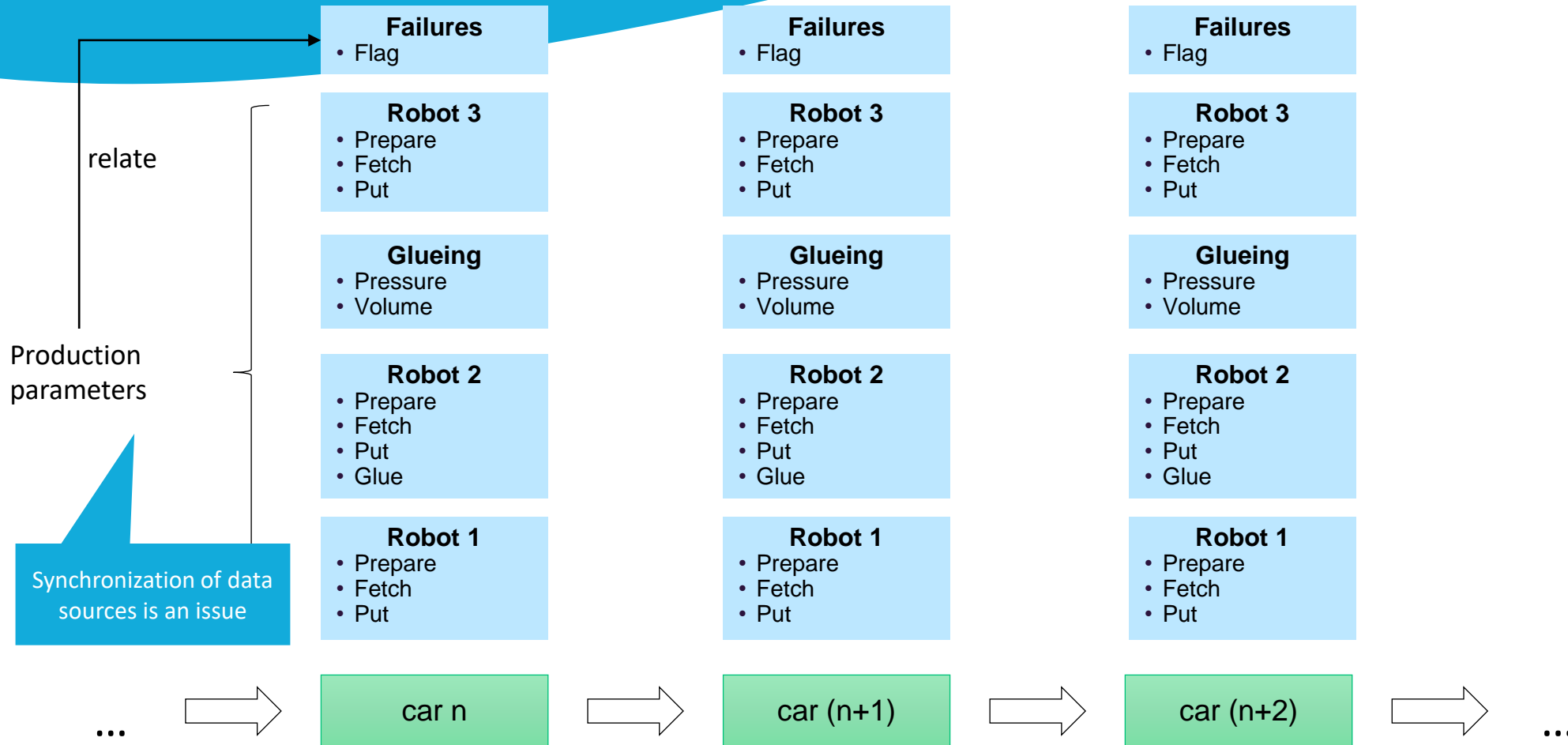


## Questions by the customer

Can we **improve the production process** by learning from failure cases that are caused by parameter combinations?

All parameters at all stations are within range. However, we see failures in the product.

# A reliable transport through the production line is ensured by our Predictive Maintenance solution

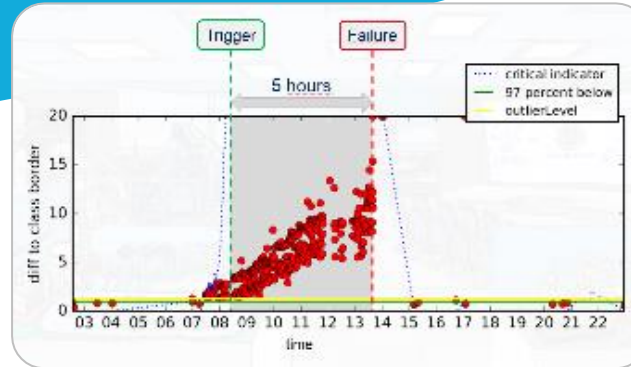


# A reliable transport through the production line is ensured by our Predictive Maintenance solution



## Background

- Currently breakdowns of the production transportation system caused by the electric engines are responsible for damages reaching six-figure sums



## Solution

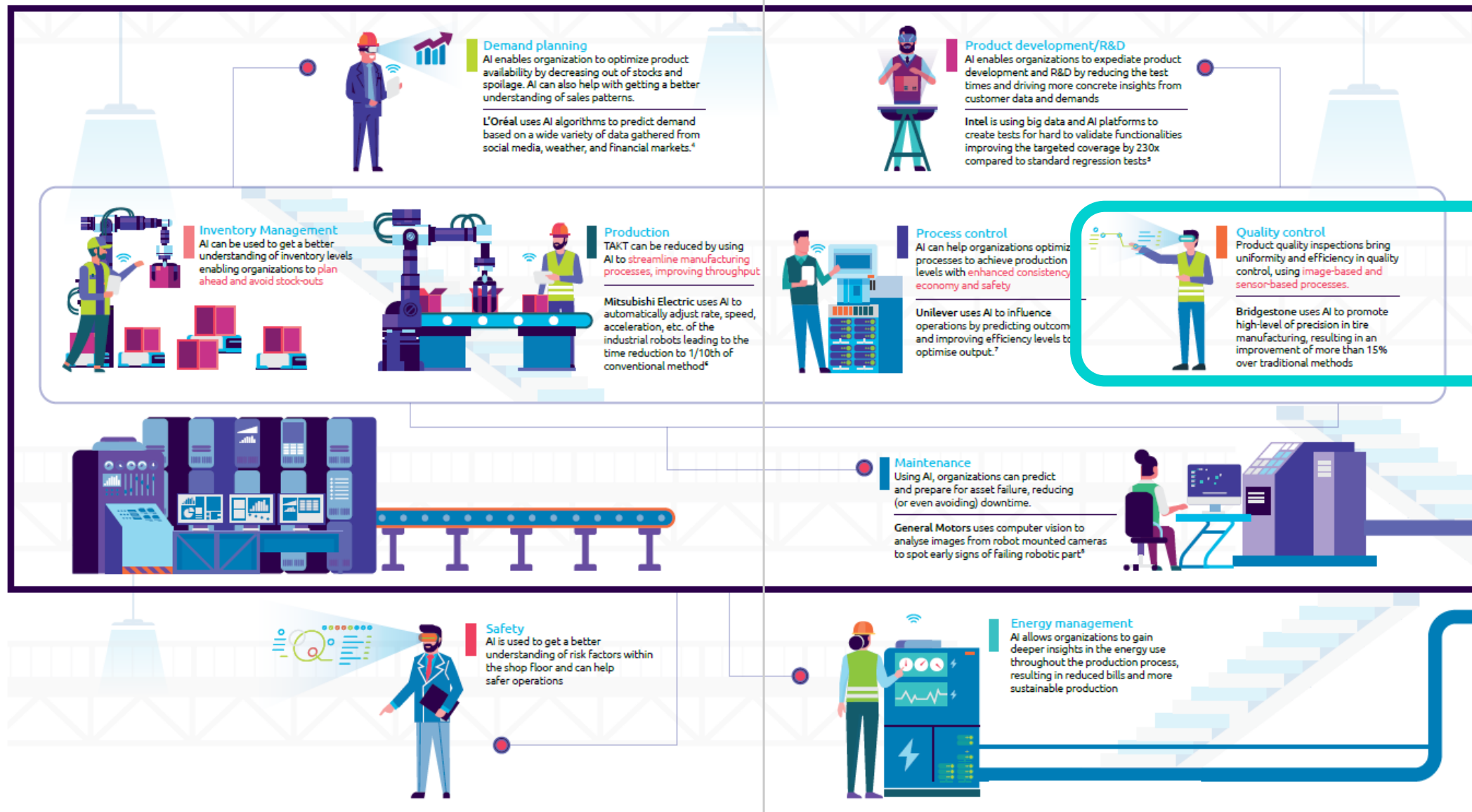
- Deployment of a predictive maintenance real-time monitoring of the transportation system



## Benefits

- Improve performance of production line by rising uptime and reducing maintenance costs
- Creation of a scalable solution which is expandable in other factories and use case scenarios

# AI potential accross the breadth and depth of manufacturing operations



# Visual quality AI that is verifying vehicle engines are assembled correctly



## Context

**Client:** Car manufacturer

**Goal:** Detect quality issues on the assembly line and not at the end

**Why?**

- Final assembly is mainly an areas of **manual task execution**: increase the likelihood of **assembly errors**
- Problems are usually detected at the final quality control loop and lead to **delays and rework effort**.

## Solutions

- Creation of a **shop floor application** that detects errors using machine learning algorithms
- **Standard industrial cameras** are used to capture images.
- **Evaluation** of the images uses **open source component** on the shop floor without a server or cloud connection needed
- **Results** are transferred to the shop floor using a custom built OPC-UA adapter

## Benefits

- The initial viability study was **completed after two weeks only**
- Using open source applications only our customer **is free of the usual vendor lock-in of shop floor** hardware solutions.
- Since the go live **no defects** have slipped through the visual quality check.
- The initial solutions **can be adapted** to other scenarios and plants.



**Reach out to  
schedule a  
videoconference  
call for “Reopen  
and stay Open” or  
“AI Readiness”  
assessment!**

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People matter, results count.

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