The COVID-19 crisis has raised serious questions on the resilience of global supply chains. Close to seven out of 10 organizations have taken more than three months to recover from disruptions. The crisis has forced organizations to question long-established supply chain practices and assess their readiness in withstanding future disruptions.

How can organizations future-proof their supply chains?

Few (less than 4%) organizations are building all the capabilities needed to be crisis-resilient. How does the breakdown of organizations’ current and future supply chain plans look like?

Contingency Planning

- 16% of organizations have a digital twin for regular scenario planning exercises
- 27% have a supply chain that is agile enough to support their organization’s evolving/new business models
- 37% have optimized for location-based costs
- 44% have not mapped their supply networks at all
- 65% are actively investing in localization and regionalization
- 77% are accelerating their investments in supply chain sustainability
- 60% plan to increase their investments in supply chain digitization
- 62%–68% are actively investing in diversification

Agility

- 1.7% of organizations have a supply chain that is agile enough to support their organization’s evolving/new business models
- 2.7% have a forward-looking breadth-based supply chain
- 3.7% have a forward-looking breadth-based supply chain
- 44% do not expect their supply chains to be resilient
- 50% do not have a strategy to increase their supply chain digitization

Visibility

- 57% of organizations have not invested in improving supply chain resilience
- 66% have increased their investments in improving supply chain resilience
- 1% have established a supply chain resilience strategy
- 6% have established an end-to-end approach to resilience
- 13% have optimized for location-based costs
- 16% use a digital twin for regular scenario planning exercises

Rethinking supply chain resilience for a post-COVID-19 world

- 1% of organizations have established a supply chain resilience strategy
- 6% have established an end-to-end approach to resilience
- 13% have optimized for location-based costs
- 16% use a digital twin for regular scenario planning exercises
- 57% of organizations have not invested in improving supply chain resilience
- 66% have increased their investments in improving supply chain resilience
- 1% have established a supply chain resilience strategy
- 6% have established an end-to-end approach to resilience
- 13% have optimized for location-based costs
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3% of organizations are building all the capabilities needed to be crisis-resilient.