

H1 2021 PERFORMANCE



REVENUES

€8,711m ▲ +17.9% YoY cc*

OPERATING MARGIN*

12.0% ▲ +1.2pts YoY

ORGANIC FREE CASH FLOW*

€429m ▲ +€323m YoY

DIGITAL & CLOUD

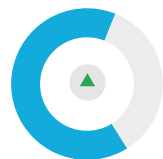
Double Digit Growth

YoY

Account for c.

2/3rd

of H1 Group activity



BOOKINGS

€9,128m

+20% YoY cc

HEADCOUNT

289,500

+9.2% YoY 56% offshore

NORMALIZED EPS*

€3.91

+32% YoY

Excluding exceptional tax expenses of €56m in H1 2021 and €26m in H1 2020

RETURNS TO SHAREHOLDERS

€329m

Dividend payment + Share buyback

SECTORS	Manufacturing	Financial Services	Public Sector	Telco, Media & Technology	Consumer Goods & Retail	Energy & Utilities	Services
SHARE OF GROUP REVENUES	25%	22%	14%	13%	12%	9%	5%
REVENUES GROWTH YOY CC	+29.8% ▲	+7.2% ▲	+14.3% ▲	+37.2% ▲	+17.6% ▲	+4.8% ▲	+12.4% ▲

REGIONS	Rest of Europe	North America	France	UK & Ireland	APAC LATAM
SHARE OF GROUP REVENUES	31%	28%	22%	12%	7%
REVENUES GROWTH YOY CC	+23.7% ▲	+12.3% ▲	+16.2% ▲	+18.5% ▲	+21.3% ▲
OPERATING MARGIN	11.5%	15.7%	7.5%	17.6%	12.5%

YoY cc: Year-on-Year at constant currencies.

The terms and alternative performance measures marked with an () are defined and/or reconciled in the appendix to the press release

For more information, see the press release on <https://investors.capgemini.com/en/>