## **Full Year 2017 Performance**



FY 2017 Revenues

€12,792m

+4% YoY cc\*\*

Operating Margin\*

11.7%

+20 bp YoY

Organic Free Cash Flow\*

€1,080m

+€9m YoY

	Revenues	Operating Margin		Revenues
	Growth YoY cc	.viaigii	-	Growth YoY cc
1%	North America	42 50/	27%	Financial Services
	+5%	13.5%		+6.4%
7%	Rest of Europe		21%	Manufacturing, Automotive & Life Sciences
	+8.6%	12.0%		+10.4%
			16%	Consumer Products, Retail, Distribution & Transportation
1%	France +5.2%	9.9%	_	+7.8%
			14%	Public Sector
				-7.9%
3%	UK & Ireland	1E 10/	11%	Energy, Utilities & Chemicals
	-9.6%	15.1%		+2.6%
3%	APAC & LATAM +7.9%	9.8%	7%	Telecom, Media & Entertainment

DIGITAL & CLOUD REVENUES
+24%
YoY cc
Account for 38% of FY Group revenues
BOOKINGS €12,890m
HEADCOUNT 199,700
+3.4% YoY 57% offshore
NORMALIZED EPS*
<b>€6.22</b> +11% YoY after adjusting 2016 earnings for the €180m non-cash income related to goodwill arising from legal restructuring
RETURN TO SHAREHOLDERS
€438m
Dividend payment + Share buyback

YoY cc: Year-on-Year at constant currencies.

 $<sup>{}^*</sup>$ The terms and non-GAAP measures marked with an ( ${}^*$ ) are defined and/or reconciled in the appendix to the press release.

<sup>\*\*</sup>As announced on the publication of the outlook for 2017, growth at constant exchange rates is presented after restating 2016 and 2017 revenues for Brazilian equipment resale activity that has been discontinued.

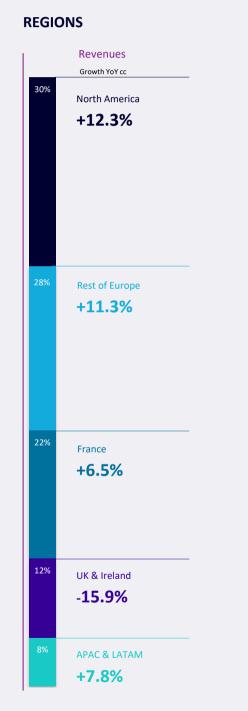


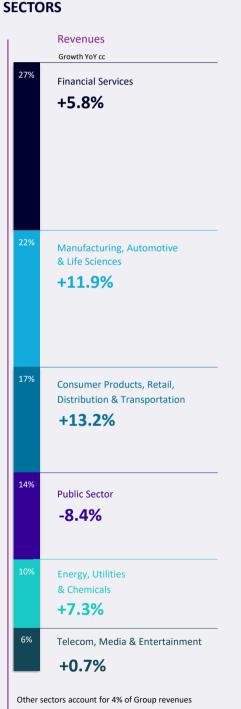
## **Q4 2017 Performance**

Revenues Q4 2017

€3,334m

+6.2% YoY cc\*







YoY cc: Year-on-Year at constant currencies.

<sup>\*</sup>As announced on the publication of the outlook for 2017, growth at constant exchange rates is presented after restating 2016 and 2017 revenues for Brazilian equipment resale activity that has been discontinued.